



*Delivering Excellence in  
Bespoke Craftsmanship*

**ANNUAL  
REPORT  
2020**



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## CORPORATE INFORMATION

### BOARD OF DIRECTORS

YEOH CHONG KEAT  
*Chairman/  
Independent Non-Executive Director*

DATO' LIM KIM HUAT  
*Managing Director*

LOI HENG SEWN  
*Independent Non-Executive Director*

CHEONG MARN SENG  
*Independent Non-Executive Director*

### AUDIT COMMITTEE

CHEONG MARN SENG  
*Chairman*

YEOH CHONG KEAT  
*Member*

LOI HENG SEWN  
*Member*

### NOMINATION COMMITTEE

LOI HENG SEWN  
*Chairman*

YEOH CHONG KEAT  
*Member*

CHEONG MARN SENG  
*Member*

### REMUNERATION COMMITTEE

YEOH CHONG KEAT  
*Chairman*

CHEONG MARN SENG  
*Member*

LOI HENG SEWN  
*Member*

### COMPANY SECRETARIES

LIM FEI CHIA  
SSM PC No. 202008000515  
MAICSA 7036158

TAN FONG SHIAN @ LIM FONG  
SHIAN  
SSM PC No. 201908004045  
MAICSA 7023187

### CORPORATE OFFICE

Block D4-U2-10  
Level 2, Solaris Dutamas  
No. 1, Jalan Dutamas 1  
50480 Kuala Lumpur

Tel: 03-6207 8186  
Fax: 03-6207 8786

### REGISTERED OFFICE

Suite 11.1A, Level 11, Menara Weld  
76 Jalan Raja Chulan  
50200 Kuala Lumpur

Tel: 03-2031 1988  
Fax: 03-2031 9788

### SHARE REGISTRAR

TRICOR INVESTOR & ISSUING  
HOUSE SERVICES SDN BHD

Unit 32-01, Level 32, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur

Tel: 03 -27839299  
Fax: 03 -27839222

### AUDITORS

SBY PARTNERS PLT  
9-C, Jalan Medan Tuanku  
Medan Tuanku  
50300 Kuala Lumpur

### PRINCIPAL BANKERS

Bangkok Bank Berhad  
Alliance Bank Malaysia Berhad

### WEBSITE

[www.ablegroup.com.my](http://www.ablegroup.com.my)

### STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia  
Securities Berhad

Sector/Sub-sector: Industrial Products  
& Services/Building Materials

Stock Name: ABLEGRP

Stock Number: 7086





## CORPORATE STRUCTURE





## DIRECTORS' PROFILE

### YEOH CHONG KEAT

*Chairman, Independent Non-Executive Director  
(63 years of age / Malaysian / Male)*

Yeoh Chong Keat, an Independent Non-Executive Director and Chairman of the Board, was appointed to the Board of the Company on 1 August 2011 as a Non-Independent Non-Executive Director. Mr Yeoh was re-designated as an Independent Director of the Company on 19 August 2013. He is also the Chairman of the Remuneration Committee and a member of the Audit Committee and Nomination Committee of the Board.

He is a Fellow of the Institute of Chartered Accountants in England and Wales, a Fellow of the Chartered Tax Institute of Malaysia, a Chartered Accountant of the Malaysian Institute of Accountants and a Member of the Malaysian Institute of Certified Public Accountants.

He trained and qualified as a Chartered Accountant with Deloitte Haskins & Sells, Birmingham, United Kingdom (now part of PwC network) and was formerly the head of a leading corporate services firm for over 10 years before founding Archer Corporate Services Sdn Bhd which provides corporate secretarial and advisory services to private and public listed companies. He is the President/CEO of Archer Corporate Services Sdn Bhd. He has accumulated a wealth of experience in audit, tax, financial and management consulting and corporate secretarial work with "Big Four" firms in the United Kingdom and Malaysia.

He also sits on the board of Advancecon Holdings Berhad and Lien Hoe Corporation Berhad, both listed on the Main Market of Bursa Malaysia Securities Berhad.

He has no family relationship with any Director and/or major shareholder of the Company and has no conflict of interest with the Company. He has no conviction for any offences within the past 5 years (other than traffic offences), nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all the four (4) Board of Directors' meetings of the Company held during the financial year ended 31 December 2020.

### DATO' LIM KIM HUAT

*Managing Director  
(61 years of age / Malaysian / Male)*

Dato' Lim Kim Huat was appointed as Managing Director of the Company on 15 September 2009.

He is a Certified Public Accountant by profession and is a member of the Malaysian Institute of Certified Public Accountants. He began his career at PricewaterhouseCoopers in Kuala Lumpur in 1980 before venturing into the commercial sector. Dato' Lim is a businessman and entrepreneur with extensive exposure and experience across diverse industries including manufacturing, trading, property development, agriculture, leisure and entertainment, and food services.

Dato' Lim was formerly the Deputy Executive Chairman of Sunrise Berhad, where he led the development of multiple internationally acclaimed projects including "10 Mont' Kiara", "28 Mont' Kiara" and "Solaris Dutamas – Publika".

Dato' Lim is currently the Chairman of Widetech (Malaysia) Berhad, a public company listed on the Main Market of Bursa Malaysia Securities Berhad. His directorships in other public companies include Golden Agro Plantation (Mukah) Berhad, Purerich Realty Berhad and Lone Pine Resorts Berhad.

He is the major shareholder of the Company through Parallel Pinnacle Sdn Bhd with shareholdings of 140,816,400 ordinary shares as at 7 May 2021. Parallel Pinnacle Sdn Bhd is a subsidiary of Golden Century Overseas Ltd in which he has controlling interest.

He has no family relationship with any Director of the Company and has no conflict of interest with the Company. He has no conviction for offences within the past 5 years (other than traffic offences) nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all the four (4) Board of Directors' meetings of the Company held during the financial year ended 31 December 2020.



## DIRECTORS' PROFILE (CONT'D)

### LOI HENG SEWN

*Independent Non-Executive Director  
(61 years of age / Malaysian / Male)*

Loi Heng Sewn, an Independent Non-Executive Director, was appointed to the Board of the Company on 28 September 2006 as a Non-Independent Non-Executive Director. Mr Loi was re-designated as an Independent Director of the Company on 28 February 2018. He is the Chairman of the Nomination Committee and a member of the Audit Committee and Remuneration Committee of the Board.

He holds a Bachelor of Business Administration (Management) from Lakehead University, Thunder Bay, Ontario, Canada. He started his career with the MBf group of companies as a member of their senior management team. He was also a member of the Board of Directors on a number of the MBf group of companies.

He has vast operational and managerial experience in the manufacturing, plantation and real estate industries after having involved in the capacity as a business owner.

He has no directorship in other public companies, no family relationship with any Director and/or major shareholder of the Company and no conflict of interest with the Company. He has no conviction for offences within the past 5 years (other than traffic offences) nor any public sanction or penalty imposed by regulatory bodies during the financial year.

As at 7 May 2021, he has direct shareholdings of 548,100 ordinary shares in the Company. He attended all the four (4) Board of Directors' Meetings of the Company held during the financial year ended 31 December 2020.

### CHEONG MARN SENG

*Independent Non-Executive Director  
(56 years of age / Malaysian / Male)*

Cheong Marn Seng, an Independent Non-Executive Director, was appointed to the Board of the Company on 28 September 2006. He is the Chairman of the Audit Committee and a member of the Nomination Committee and Remuneration Committee of the Board.

He holds a Bachelor of Commerce degree in economic and finance from The University of Melbourne, Australia and is a Chartered Accountant of the Malaysian Institute of Accountants. He has wide experience and knowledge in corporate finance, after working in the corporate finance department of an investment bank for more than 8 years in senior management position. Prior to his stint with the investment banking industry, he was attached to two international accounting firms for several years in the audit and financial service division.

He is the executive director of Lien Hoe Corporation Berhad, a company listed on the Main Market of Bursa Malaysia Securities Berhad since 2001.

He has no family relationship with any Director and/or major shareholder of the Company and has no conflict of interest with the Company. He has no conviction for offences within the past 5 years (other than traffic offences) nor any public sanction or penalty imposed by regulatory bodies during the financial year.

As at 7 May 2021, he has direct shareholdings of 9,000 ordinary shares in the Company. He attended all the four (4) Board of Directors' Meetings of the Company held during the financial year ended 31 December 2020.



## KEY SENIOR MANAGEMENT PROFILE

### ANTHONY TOH

*Chief Operating Officer  
(59 years of age / Malaysian / Male)*

Anthony Toh was appointed as the Chief Operating Officer on 16 June 2008 and he is primarily responsible for the overall operations as well as developing business opportunities in the domestic and overseas markets for the building material business of the Group.

He is a qualified management accountant from the Chartered Institute of Management Accountants (UK) and has been with the Company for more than 15 years and together has more than 20 years of working experience in the stone business.

He has no directorship in public companies and has no family relationship with any Director and/or major shareholder of the Company. He has no conflict of interest with the Company and has no conviction for offences within the past 5 years (other than traffic offences) nor any public sanction or penalty imposed by regulatory bodies during the financial year ended 31 December 2020.





# MANAGEMENT DISCUSSION AND ANALYSIS

## OVERVIEW OF BUSINESS AND OPERATIONS

AbleGroup Berhad is an investment holding company, with two (2) wholly owned subsidiaries, namely Syarikat Bukit Granite Sdn Bhd which is involved with the processing of high quality granite and marble for supply and installation to the domestic market, and Atlas Rhythm Sdn Bhd which is in the property development business.

## OVERVIEW OF GROUP OBJECTIVES AND STRATEGIES

AbleGroup Berhad's primary objective is to create long term value for our stakeholders through our vision to be a leading player in the supply and installation of building materials in the local market and upon launching of the property development project aims to create a niche market in property development.

Heading our Management team is Dato' Lim Kim Huat, our Managing Director who has been in business for most of his career and had during his tenure as Deputy Executive Chairman of Sunrise Berhad successfully developed internationally acclaimed projects in Mont Kiara. He is supported by a dedicated team in both building material and property sectors.

Dato' Lim is inculcating his culture in the Group that the success of every business is very much dependent on ensuring that its deliverables are attained timely, successfully and quality expectations are consistently being met to the satisfactions of its customers. In this respect, Dato' Lim advocates for constructive and continuous operational excellence and financial improvements, progressively review on the processes as a means to enhance productivity, efficiency and cost saving, and prudence approach in the selection of job orders to minimise the Group's exposure to the heightened risk of payment default faced by many in the construction industry.

The year 2020 had been a tumultuous year as the global outbreak of the unprecedented health pandemic brought the world economy to a grinding halt in the first half of the year. The Group's performance was impacted by the temporary cessation of business operations as a result of the government mandated movement control order to counter the spread of COVID-19 and slow pace of resumption of works in the construction sector.

Nevertheless we will remain dedicated to our vision and focus on our core competencies to continuously improve the fundamentals of the long-term growth for the Group and meet our objective of delivering value and returns to our stakeholders.

## FINANCIAL PERFORMANCE REVIEW

### SUMMARY OF 2020 RESULTS

In the financial year ended 31 December 2020 ("FYE20"), AbleGroup Berhad recorded consolidated revenue of RM3.56 million, a decrease of 35% from the revenue of RM5.51 million in the preceding financial year ended 31 December 2019 ("FYE19"). The decline in revenue is due to lower billing of works from the projects completed in FYE20 such as Heritage Trail 5, Opero Hotel in Southkey Johor Bahru, Quarza Residence and other projects in Klang Valley. The Group's FYE20 result was also impacted by the lockdown measures by the government due to COVID-19 pandemic.

With measures taken to control the operational costs as well as administrative expenses and corporate overheads, the Group recorded a lower net loss of RM0.59 million as compared to the net loss of RM0.68 million for FYE19.

For the building material segment, the key driver to the Group's revenue, the prospect of the year ahead seems improving, aided by the progressive roll-out of the national vaccination program. The Group has recently secured RM6.36 million worth of new jobs in addition to its outstanding order book of RM2.95 million at the end of 2020. Also, the Group will continue to monitor the recovery speed of property sales market as well as surrounding developments in assessing the timing of the development activities on our land while considering other viable options in the best interest of the Group.





## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### 5-year Financial Highlights

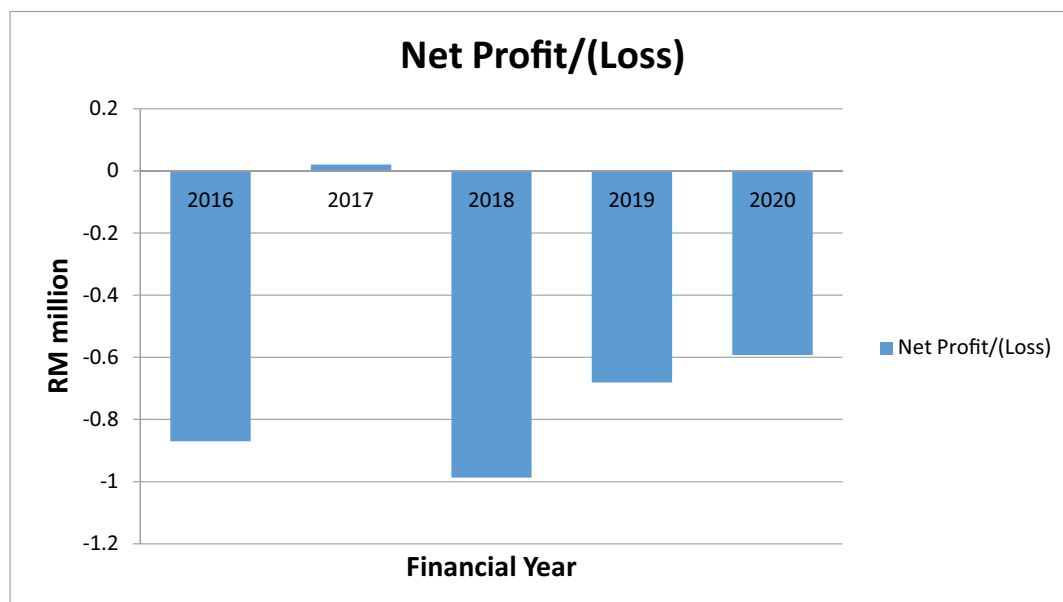
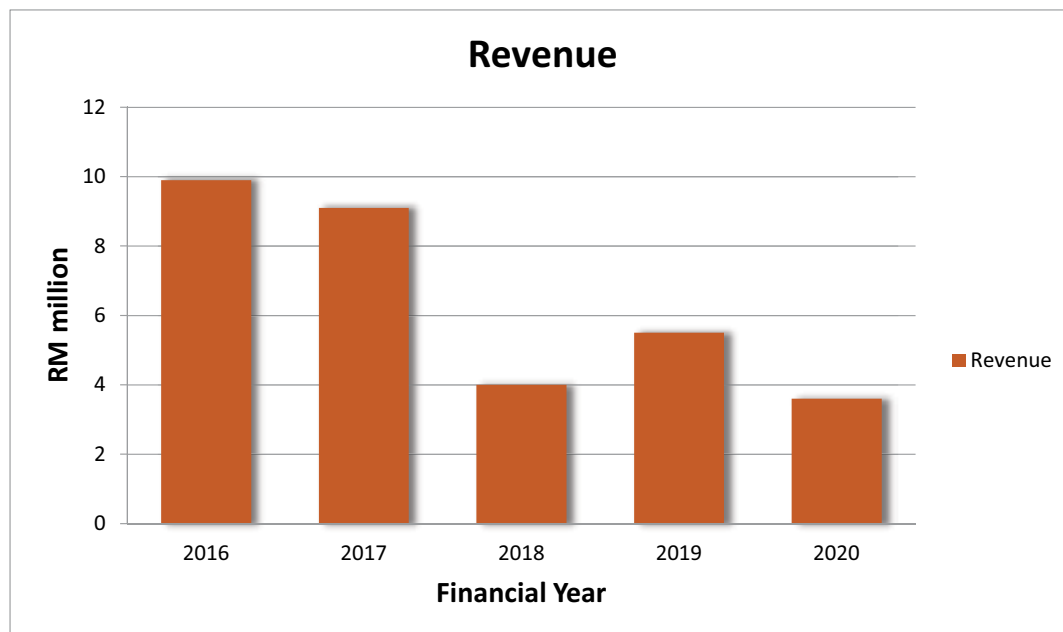
#### FINANCIAL YEAR ENDED 31 DECEMBER

	2020 RM'000	2019 RM'000	2018 RM'000	2017 RM'000	2016 RM'000
<b>FINANCIAL PERFORMANCE</b>					
Revenue	3,558	5,506	3,957	9,063	9,894
Gross Profit	1,136	1,171	744	2,021	1,421
(Loss) / Profit after tax	(593)	(681)	(987)	3	(869)
<b>(Loss) / Profit Attributable to Owners of the Company</b>	<b>(593)</b>	<b>(681)</b>	<b>(987)</b>	<b>3</b>	<b>(870)</b>
<b>FINANCIAL POSITION</b>					
<b>ASSETS</b>					
Non-Current Assets	38,064	38,330	1,351	1,494	1,668
Current Assets	8,563	8,115	46,076	47,371	47,831
<b>Total Assets</b>	<b>46,627</b>	<b>46,445</b>	<b>47,427</b>	<b>48,865</b>	<b>49,499</b>
<b>LIABILITIES AND SHAREHOLDERS' FUNDS</b>					
Non-current Liabilities	227	443	-	4	28
Current Liabilities	2,828	1,839	2,583	3,030	3,643
<b>Total Liabilities</b>	<b>3,055</b>	<b>2,282</b>	<b>2,583</b>	<b>3,034</b>	<b>3,671</b>
Share Capital	39,585	39,585	39,585	39,585	39,585
Other Reserves	(407)	(409)	(409)	(409)	569
Retained Profits	4,394	4,987	5,668	6,655	5,674
<b>Total Equity</b>	<b>43,572</b>	<b>44,163</b>	<b>44,844</b>	<b>45,831</b>	<b>45,828</b>
<b>Net Operating Cash Flows</b>	<b>(288)</b>	<b>(401)</b>	<b>(850)</b>	<b>1,165</b>	<b>2,729</b>
<b>SHARE INFORMATION</b>					
<b><u>Per ordinary share (Sen)</u></b>					
Basic (Loss)/Earnings	(0.225)	(0.258)	(0.374)	0.001	(0.33)
Share price as at 31 December (RM)	0.12	0.07	0.08	0.13	0.09
<b>FINANCIAL RATIOS</b>					
Gross Margin (%)	31.93	21.27	18.80	22.30	14.36
Return on Net Assets (%)	(1.35)	(1.53)	(2.20)	0.01	(1.90)
Return on Shareholders' funds (%)	(1.35)	(1.53)	(2.18)	0.01	(1.88)
Current ratio (times)	3.03	4.41	17.84	15.63	13.13
Gearing ratio (times)	0.01	0.01	0.02	0.01	0.02



## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

The following charts illustrate the Group's revenue contributions as well as the profit/(loss) before tax:-





## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### OPERATIONAL REVIEW

#### A) BUILDING MATERIAL SEGMENT

Syarikat Bukit Granite Sdn Bhd ("SBG") is principally engaged in the building material business encompasses the processing, trading, exporting and contract workmanship of high quality marble and granite slabs. Currently, SBG is the main contributor to the Group's revenue.

Backed by more than two decades of experience, SBG had passionately strive to pair together the beauty of natural stones with the technical expertise in its fabrication works to meet and exceed the varied and high quality expectations of our valued customers. Our capability stems from the fact that we have our own sizing plant in Sg Buloh, which is equipped with technologically advanced machineries and supported by a team of well-trained workers in delivering precision cutting and quality finishes.

Our core products comprise of a variety range of natural marble and granite. Recognising the customer's perception that quality and price are the predominant factors in deciding on a purchase, the Company embarks on a constant review to expand its range of granite and marble products through extensive sourcing efforts and fabricated in our sizing plant for better control on quality and continuity in supply. With a wider and varied range of products, it is hoped that we are able to offer customers more choice of selection. Secondly, we believe in delivering quality products through stringent QAQC measures being instituted at the different stages of processing to ensure compliance with QAQC standards. At the same time, we believe in operational cost efficiencies so that we are able to provide more competitive pricing for our customers.

For FYE2020 SBG's business were largely stifled by the imposition of the Movement Control Orders beginning on 18th March 2020 resulting in the stoppage of various ongoing projects. Faced with this unprecedented challenges, SBG immediately embarked on various cost cutting exercises of its measurable operating expenses as a means to remain viable and to sustain the business. Supported by the various incentive stimulus packages that were being offered by the Government such as the Wages Subsidy Program, rental and electricity rebates, SBG was able to weather the difficult times by focussing on related party projects which contributed positively to the bottom line and to a large extent, assisted to cushion and smoothen the stretched cashflow position in the Company through timeliness in payments due from this related party.

#### THE PROSPECTS OF THE MARBLE AND GRANITE SEGMENT

Despite the challenges of the various rounds of Movement Control Orders/Conditional Movement Orders which had been imposed by the Health Authorities to curb the spike in Covid-19 new cases, SBG remain steadfast in its pursuit of new/potential orders to sustain its business. SBG's outstanding order book stood at RM2.95 million at the end of 2020 (secured additional RM6.36 million including Oxley Office Tower 1 @ KLCC project amounting to RM5.37 million which was secured in February 2021, giving rise to a total secured order book of RM9.31 million). As we adapt ourselves to the New Norm, the Company is inculcating a proactive and responsible approach in ensuring strict compliances to Standard Operating Procedures enforced by MITI and CIDB. Most construction sites require that all foreign workers must possess a valid CIDB work permit and be screened for COVID-19 tests before being allowed to work. In the long term, such measures are expected to create a more conducive and safer working environment for all in the construction sector.

In tandem with the New Norm, SBG had embarked on E-Commerce as a marketing platform to broaden its customers base. Amongst others, SBG had revamped and launched a new website: [www.sbgstones.com](http://www.sbgstones.com) in 2020, with the purpose to create greater awareness on the Company, inculcate corporate identity and branding for its varied range of products.

In addition, we are in the midst of linking our website with popular social media apps like FaceBook and Instagram to promote and distribute our BeSpoke Furnitures, which is a new line of elegantly and customised crafted stoneworks products to cater for the mid to high range market segments. The first range of the introductory BeSpoke Furnitures had been launched and have thus far received favourable and encouraging responses from walk-in customers. We are currently in the midst of designing the 2nd Limited Edition of the BeSpoke Furnitures for release in Q2 2021.



## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### OPERATIONAL REVIEW (CONT'D)

#### B) PROPERTY DEVELOPMENT SEGMENT

Atlas Rhythm Sdn Bhd is our wholly-owned property development subsidiary with land bank comprising 1,214 hectares freehold land for property development. The land was purchased through internal generated funds.

#### THE PROSPECTS OF THE PROPERTY DEVELOPMENT SEGMENT

The Malaysian economy was impacted by the COVID-19 pandemic in 2020, and recorded a decline of 5.6 percent Gross Domestic Product (GDP) growth for the full year. Property developers did not witness great improvement in the property market in 2020 from 2019 as the property market contracted sharply in March and April 2020 due to the implementation of MCO and National Property and Information Centre (NAPIC) showed in its report a decline of 24.6% in the volume of property transactions in the residential property sector. The COVID-19 pandemic has seen the oversupply situation in the residential property sector worsening with a 3.3% (31,661 units) increase in the overhang in residential properties.

Moving forward into 2021, as the fear of economic recession mounted, sales activities are expected to slack further in the next six (6) months and the overall situation for the residential sector is expected to continue to be challenging as the pandemic has yet to be brought under control plus the huge overhang of mid to high range residences.

In this respect, the Company will continue to monitor the market conditions as well as the surrounding developments in assessing the timing of the development activities on our land. The Company has been continually reviewing and refining the proposed development concepts of the project to enhance the marketability and attractiveness of the products upon launching while considering other viable options in the best interest of the Group.

#### FUTURE PROSPECTS

To curb the escalating surge in new COVID-19 cases in Malaysia, during the early months of 2021, the Government had re-imposed MCO 2.0. Comparatively, MCO 2.0 was similar to the original MCO in March 2020, except that the Government had taken into consideration the need to strike a delicate balance between health and safety of the rakyat's well-being against the hard realities of economic impact on businesses.

Positively, the arrival of the 1st batch of COVID-19 vaccines in February 2021, marks a new milestone in the road to recovery for the COVID-19 pandemic. The roll-out of the National Immunisation Plan, is a step forward towards the right direction, as it strives to complete Phase 3 in February 2022.

As we navigate through the challenges in 2021, with our current secured order books of RM9.31 million, some of these projects are likely to spill into the financial year of 2022, depending on the progress at site. Notwithstanding these current ongoing projects, we continue to pursue new project orders, and anticipate good chances to secure other new projects with positive contributions to the Group in financial year of 2021.

The Company is now strategically better positioned and had embraced changes to adapt to the New Norm and had contrived new ways to drive business growth. On a regular basis, notices are being emailed to architects, designers and end users on the arrival of latest range of products and new launches of the BeSpoke Furnitures to create greater awareness on the Company and its products. Whilst keeping in tandem with its core strength of project sales, the Group is moving towards E-Commerce as a platform to penetrate the online business market to spur future market growth for its BeSpoke Furnitures as well as Retail Sales, both locally and abroad.

For the property development segment, we will continue to adopt a prudent approach by delaying the development of the land while other viable options in the best interest of the Group are being considered.

The Group will continuously monitor and realign its business plans to weather the challenging business environment for 2021 and strive to achieve positive results. The Group will continue to pursue cost optimization activities within the Group to drive operational efficiency and focus on growing its brand name through enhanced workmanship quality, strategic new project launches, and development of our core competencies.





# SUSTAINABILITY STATEMENT

## Sustainability at AbleGroup Berhad

The Board of Directors ("Board") is pleased to present the Sustainability Statement that covers an overview of activities carried out by the Group during the financial year ended 31 December 2020. This report presents information related to sustainability with regards to the economic, environmental and social ("EES") aspects of the Group's business operations. At AbleGroup Berhad, sustainability entails doing business ethically and responsibly while mitigating negative impacts from our operations. Our long-term sustainability approach aims to manage EES risks and opportunities.

The Group continuously strives to identify new initiatives to improve our performance by embedding sustainability throughout our value-chain. We are committed towards engagement with stakeholders to better understand and meet their expectations.

This statement is prepared in accordance with Part III Practice Note 9 of the Main Market Listing Requirements ("Listing Requirements") and guided by the Bursa Malaysia Sustainability Reporting Guide issued by Bursa Malaysia Securities Berhad.

## Sustainability Management

The Group does not have a formal structure Sustainability Committee. Nevertheless, the Board oversees the corporate sustainability strategy and performance and places importance on sustainability being integrated with the operations of the Group. The Board is supported by the Managing Director ("MD") and Chief Operating Officer ("COO"), who monitor the implementation of sustainability strategies and performances.

## Stakeholder Engagement

The Group recognises the importance of understanding and addressing stakeholders' concerns and issues for business sustainability. It aims for stakeholders' engagements to be a continuous dialogue.

From time to time, the Group engages with the following groups of stakeholders through meetings, reviews, discussions, calls and focus groups to better identify and understand any sustainability expectations these stakeholders may have:

- Employees
- Directors
- Investors and shareholders
- Customers
- Suppliers (including contractors)
- Senior Management
- Government and regulators



## SUSTAINABILITY STATEMENT (CONT'D)

### Stakeholder Engagement (cont'd)

Tabled below is a summary of their identified areas of interest and our response to these interests:

Stakeholder Group	Key Areas of Interest	Methods of Engagement
<b>Employees</b>	<ul style="list-style-type: none"><li>• Corporate directions and growth plans</li><li>• Job security</li><li>• Remuneration and benefits</li><li>• Workplace health and safety</li><li>• Labour and human rights</li></ul>	<ul style="list-style-type: none"><li>• Management meetings</li><li>• Circulation of Internal Policies</li><li>• Annual performance evaluation sessions</li><li>• Code of Conduct and Ethics</li></ul>
<b>Directors</b>	<ul style="list-style-type: none"><li>• Continuous business and operational improvement</li><li>• Financial risk and company compliance to laws and regulations</li><li>• Financial results</li><li>• Interest of stakeholders and shareholders</li><li>• Environmental matters</li></ul>	<ul style="list-style-type: none"><li>• Quarterly and ad-hoc Board and Board Committee meetings</li><li>• Code of Conduct and Ethics</li></ul>
<b>Investors and Shareholders</b>	<ul style="list-style-type: none"><li>• Corporate information</li><li>• Continuous business growth</li><li>• Financial returns for property project</li></ul>	<ul style="list-style-type: none"><li>• Annual General Meeting</li><li>• Quarterly announcements</li><li>• The Group's website</li></ul>
<b>Customers</b>	<ul style="list-style-type: none"><li>• Competitive pricing</li><li>• Quality and workmanship assurance</li><li>• Innovative design and features</li><li>• Product safety and reliability</li><li>• Defects rectification</li><li>• Customer service and experience</li></ul>	<ul style="list-style-type: none"><li>• Customer feedbacks</li><li>• Social media engagement</li><li>• The Company's website</li><li>• Face to face meetings</li></ul>
<b>Suppliers/Contractors</b>	<ul style="list-style-type: none"><li>• Payment schedule</li><li>• Fair tender practices</li><li>• Competitive prices</li><li>• Business continuity and supply commitment</li><li>• Quality materials and services</li></ul>	<ul style="list-style-type: none"><li>• Email communications</li><li>• Ad-hoc tender exercises and meetings</li><li>• Supplier briefings</li><li>• Contract negotiation</li><li>• Process improvement</li></ul>
<b>Senior Management</b>	<ul style="list-style-type: none"><li>• Ensure safe and humane work environment</li><li>• Ensure customer requirements are met, including security of customer data</li><li>• Management of the supply chain</li><li>• Ensure talent retention by providing competitive compensation and benefit packages for employees, and ensuring human rights of all employees are respected</li></ul>	<ul style="list-style-type: none"><li>• Management meetings</li><li>• Ad-hoc meetings</li><li>• Code of Conduct and Ethics</li></ul>
<b>Government &amp; Regulators</b>	<ul style="list-style-type: none"><li>• Regulatory disclosure</li><li>• Accountability</li><li>• Adherence to relevant laws and regulations</li><li>• Corporate governance and compliances</li></ul>	<ul style="list-style-type: none"><li>• Quarterly announcements</li><li>• Compliance with government legislative framework</li></ul>

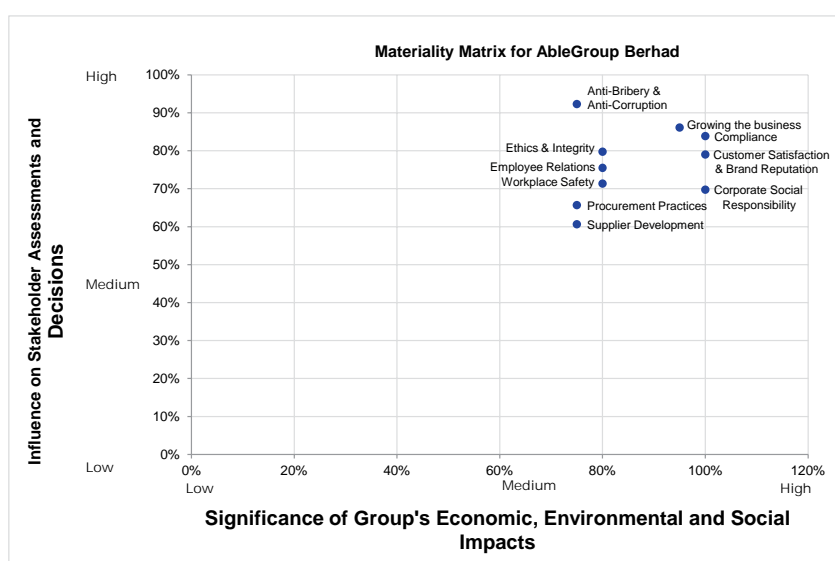


## SUSTAINABILITY STATEMENT (CONT'D)

### Managing Sustainability on Matters that are Material

A material assessment is needed to identify which EES risks and opportunities are most important to both our business operations and stakeholders. The assessment helps prioritise the wide-ranging sustainability matters of the organisation and refines the focus to those matters that are most relevant. We identified the ten (10) sustainability matters and assessed the weightage to the stakeholders.

The materiality matrix below demonstrates the priorities of our material matters whereby high priority are located towards the top most right corner as they are highly significant to both our stakeholders and our business operations.



### Building Economic Sustainability: Corporate Governance & Compliance

The Board recognises that sound governance structure is essential to ensure transparency and accountability throughout the business operations for long-term sustainable growth of the Group. Good corporate governance is vital as it provides a foundation for the instilling of ethical behaviour within the Group.

The adopted Board Charter sets out the respective roles and responsibilities of the Board, Board Committees, individual Director and the management. It outlines inter-alia, the processes and procedures for the Board and its committees in discharging their stewardship effectively and efficiently. The Board Charter is available on the Company's website at [www.ablegroup.com.my](http://www.ablegroup.com.my).

The Board, together with the Senior Management team, led by the Managing Director and Chief Operating Officer, are fully committed to ensuring that the Group practices the highest standard of corporate governance and transparency in line with the principles and recommendations of the Malaysian Code on Corporate Governance to achieve the Group's objective and enhance shareholders' value.

### Anti-Bribery and Anti-Corruption Policy

Anti-bribery and anti-corruption took on greater importance as material matters in 2020 after the enforcement of a new provision holding corporates liable for graft offences came into effect on 1 June 2020. Based on the provisions under Section 17A of the Malaysian Anti-Corruption Commission Act 2009 (Amendment 2018), commercial organisations can now be held liable and punished if any person associated with it is found guilty of corruption.

The Group has always adopted a zero-tolerance policy against all forms of bribery and corruption, which includes facilitation payments, kickbacks, as well as gifts, entertainment, or anything of value given in an attempt to affect a person's actions or decisions in order to gain or retain a business advantage. The policy is also applicable to persons associated with the Group including vendors, suppliers and business partners.

## SUSTAINABILITY STATEMENT (CONT'D)

In order to maintain the highest standard of integrity, the Group has, amongst others, during the financial year conducted due diligence inquiries to review the prospective business counterparties, periodically monitored third party performance and business practices, as well as all parties are made aware of the Group's policy, to sign and declare if there is conflict of interest.

The Anti-Bribery and Anti-Corruption Policy is available at [www.ablegroup.com.my](http://www.ablegroup.com.my).

### Maintaining a Sustainable Environment Aspect

#### A) Resource Use (Usage of Paper)

The Group is aware of the importance of paper and its volume of usage. As we have pledged ourselves to environmental awareness, a conservative approach on paper usage is communicated to all staff and employees. The Group's initiatives in undertaking the following actions with the aim of preserving the environment include:

- i. Reduce usage of paper via email communications and projector
- ii. Print double sided
- iii. Reuse recycled paper
- iv. Unused papers, recycled papers and boxes are sent for recycling.



#### B) Recycling wooden crates

It is normal in the stone industry, to use wooden crates for packing of its granite and marble panels for delivery to the site. These wooden crates are extensively being used during the importation of the material from overseas suppliers and subsequently deliveries to the site locally.

As a concerted effort, the Group is committed and engaged in recycling these wooden crates that are still durable for subsequent reuse. Such efforts besides cost savings, will evidently reduce our consumption of the timber that is procured to make the wooden crates.

### Providing a Healthy and Safe Workplace

The Group continuously strives to provide a healthy and safe working environment to ensure the well-being of our employees and customers and the continuity of our business operations. Following the global outbreak of COVID-19, the Group has taken various precautionary measures recommended by Ministry of Health ("MOH"). The initiatives include cleaning and disinfection at the workplaces at frequent intervals, daily temperature checks conducted to all staff and workers, provide face masks and hand sanitiser to visitors at our factory, rearrangement of seats and tables to have a safe distance apart, as well as all staffs are mandatory to wear face mask in the premise. All staff and workers are also required to self-declare if unwell and allowed to seek medical treatment or work from home depending on severity of illness.

On top of the above, we also give top priority to worker safety by promoting various health and safety practices at the workplace. Fire drills, fire marshal training and safety awareness briefings are in place made available to all staff including newcomers during operation process. We have also regularly assessed health and safety at the workplace, discuss mitigation plans for safe working conditions, besides conducting awareness and training programs for workers.

### Promoting Social Sustainability: Employee Welfare

The Group treats employees as critical stakeholders and recognises that commitment to the welfare of employees is fundamental to its long-term success as it contributes to better employee morale and motivation thus improving productivity and performance as well as saving replacement costs. The Group protects the employees' welfare by providing competitive salary and offer non-monetary benefits including annual, sick, hospitalisation, maternity, paternity and compassionate leaves. Additionally, we reward our employees who have well-performed and demonstrated their positive dedication to their works.

Get together occasions such as festive gatherings, lunches and dinners held were organised for employees to foster positive relationships amongst one another.





## CORPORATE GOVERNANCE OVERVIEW STATEMENTS

The Board of Directors (the “Board”) of AbleGroup Berhad (the “Company”) recognises the importance of adopting good corporate governance practise and is fully committed to ensuring that the Company and its subsidiaries (the “Group”) practices the highest standard of corporate governance and transparency in line with the principles and recommendations of the Malaysian Code on Corporate Governance (the “Code”) to achieve the Group’s objective and enhance shareholders’ value.

The Board is pleased to report the Company’s application of the principles and practices of the Code during the financial year ended 31 December 2020 (“FYE20”).

This Statement should be read together with the CG Report 2020 of the Company which is available on the Company’s website at [www.ablegroup.com.my](http://www.ablegroup.com.my).

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

#### I. BOARD RESPONSIBILITY

##### Clear functions of the Board and Management

The role of the Board includes to lead and oversee the Group’s business operations and performance and ensure that the Group’s objectives are met and shareholders value are maximised.

The Group continues to be led by an experienced Board, with high personal integrity, business acumen and management skills, which is primarily entrusted with the responsibility of charting the direction of the Group.

In line with the Code, the roles and responsibilities of the Chairman and Managing Director are separated to ensure appropriate balance of power and authority, clear division of responsibilities and accountability at Board level. The Chairman is primarily responsible for ensuring that the conduct and function of the Board is in an orderly and effective manner besides providing leadership for the Board whilst the Managing Director ensures that the daily business operations are properly managed, drives and provides strategic direction and guidance and ensures effective implementation of Board policies and procedures. The Managing Director lead a team of senior personnel who is responsible for the execution of business plans and strategies, policies and decisions approved by the Board and communicating the progress to the Board from time to time. The responsibilities and authorities of senior management team are clearly defined.

##### Clear Roles and Responsibilities

There are four (4) members on the Board of Directors, comprising the Managing Director and three (3) Independent Non-Executive Directors, including the Chairman of the Board.

The presence of Independent Directors that make up more than half of the composition of the Board are vital in providing unbiased and independent opinion and judgement in board deliberations. The Independent Directors act independently of Management and are not involved in the day to day operations of the Group.

The main duties and responsibilities of the Board comprise the following: -

- Setting the objectives, goals and strategic plan for the Group;
- Adopting and monitoring the progress of the Group’s strategy, budgets, plans and policies;
- Overseeing the conduct of the Group’s business and evaluating whether the business is being properly managed to sustain the value for shareholders;
- Considering and approving reserved matters covering corporate policies, material investment and/or acquisition/ disposal of assets;
- Promoting better investor relations and shareholders’ communications;
- Reviewing the adequacy and integrity of the Group’s internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines; and
- Ensuring that the Group’s financial statements are true and fair and conform with applicable accounting standards.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I. BOARD RESPONSIBILITY (CONT'D)

##### **Clear Roles and Responsibilities (Cont'd)**

The Board has delegated specific duties and responsibilities to the Board Committees namely the Audit Committee ("AC"), Remuneration Committee ("RC") and Nomination Committee ("NC"), each with defined terms of reference and responsibilities which are available on the Company's website.

The Board receives reports and minutes of the Committees' proceedings and deliberations at their respective meetings. Where these Committees have no authority to make decisions on matters reserved for the Board, recommendations would be presented to the Board for approval. The Chairman of the Committees report to the Board the outcome of their meetings and relevant decisions are recorded in the minutes of the Board of Directors' meetings accordingly. The oversight functions and activities undertaken by these Board Committees are elaborated in their respective report set out in this Annual Report.

The Board is satisfied with its current composition with balanced mix of skills, knowledge and experience in the business and management fields which are essential to enable the Board to carry out its responsibilities in an effective and efficient manner.

##### **Qualified and Competent Company Secretary**

The Board is supported by two (2) Company Secretaries who are the members of the prescribed professional body and holders of practicing certificate issued by the Registrar of Companies pursuant to the requirements of the Companies Act 2016. The Board has full and unrestricted access to the experienced Company Secretary in ensuring the effective functioning of the Board. The Company Secretary plays an advisory role guiding and keeping the Board abreast of statutory and regulatory requirements, corporate governance practices and other relevant rules or guidelines applicable to the Group from time to time.

The Company Secretary is also responsible for advising the Directors of their statutory responsibilities and obligations including duties to disclose interest in securities, any conflict of interest and prohibition on dealings in securities, amongst others.

The Company Secretary organises and attends all Board and Board Committees' meetings as well as the general meetings of the Company and ensures the meetings are properly convened as well as proper record of the proceedings and/or resolutions passed are maintained accordingly. The appointment and removal of Company Secretary shall be the decision of the Board.

##### **Access to Information and Professional Advice**

The Board recognises the importance of providing timely, relevant and updated information to the Board in ensuring an effective review and deliberation prior to the Board making an informed decision.

The Board is provided with quantitative and qualitative information that are pertinent to enable the Board to discharge their duties effectively. The Board receives management reports, including comprehensive review and analysis of the Group's performance and operations. Board agendas together with the relevant documents and information are compiled and distributed to the Directors prior to Board meetings to enable them to have sufficient time to review and be prepared for discussion. The Managing Director and/or key management personnel will brief and provide explanation of pertinent issues and/or recommendations of the Management on the proposal(s) tabled. Matters requiring the Board's review and approval will be deliberated and discussed thoroughly by the Board prior to decision making. Proceedings of the Board meetings are recorded and signed by the Chairman at the following Board meeting of the Company. Decision made and policies approved by the Board will appropriately be communicated to the Management Team for execution after the meeting.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I. BOARD RESPONSIBILITY (CONT'D)

##### Access to Information and Professional Advice (Cont'd)

Where necessary, members of the Management Team will be invited to attend Board/Board Committees' meetings to report and/or update the Directors on specific areas of the business within their responsibility to enable Board members to seek further details or clarifications on the matters. Directors are encouraged to share their views and insights in the course of deliberation and to participate in discussions.

The Board members are updated on the Company's activities and its operations on periodic and/or quarterly basis. In order to facilitate the Directors' effective time planning, the annual meeting calendar setting out the scheduled dates for the meetings of the Board and Board Committees is prepared and circulated in advance by the Company Secretary to enable the Directors to plan effectively. All Directors and Principal Officers of the Group are reminded quarterly of the closed periods for dealings in the securities of the Company based on the targeted date of announcement of the Group's interim financial results. All Directors whether as a full board or in their individual capacity have access to all information of the Group on a timely basis in an appropriate form and quality necessary to enable them to discharge their duties and responsibilities.

All Directors have access to the advice and services of the Company Secretary on matters relating to procedures regulating the Group and necessary compliance by the Group. The Directors, in their individual capacity or collectively, may take independent professional advice in furtherance of their duties, whenever necessary and in appropriate circumstances, at the Company's expense. If such advice is considered necessary, it shall first be discussed with the Chairman before proceeding further.

##### Board Charter

The Board Charter outlines the processes and procedures for the Board including Board membership, composition of Board Committees and respective duties and responsibilities in discharging their stewardship effectively and efficiently, amongst others. The Board Charter is a source reference and primary induction literature, providing insights to prospective Board members. The Board Charter is accessible at the Company's website.

The Board Charter is reviewed and updated periodically in accordance with the needs of the Group to ensure its effectiveness and consistency with the Board's objectives and responsibilities as well as relevant regulations and guidelines.

##### Code of Conduct and Ethics

The Group has in place a Code of Conduct and Ethics which governs the conduct of all the Group employees including the Board members with the aim to cultivate good ethical conduct, amongst others. The Code of Conduct and Ethics is based on the core principles of integrity, transparency, fairness, accountability and contributing towards the social and environmental growth of the surroundings in which it operates. The Code of Conduct and Ethics is formulated to enhance the standard of corporate governance and corporate behaviour by establishing a standard of ethical behavior for Directors based on acceptable beliefs and values.

The Code of Conduct and Ethics also sets standards for the employees within the Group to promote professionalism and improve competency of Management and employees at all times. The Group is committed to providing safe and healthy work environment to all employees. Adequate safety protection is provided to workers and employees at work places.

The Group has in place a Whistle-Blowing Policy which provides a platform where an individual can raise genuine and legitimate concern on a reportable misconduct. The Whistle-Blowing Policy is available on the Company's website.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I. BOARD RESPONSIBILITY (CONT'D)

##### Anti-Bribery and Anti-Corruption

The Group has adopted a zero-tolerance policy against all forms of bribery and corruption. In line with the amendments to the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") in relation to anti-corruption measures, the Group had during the financial year under review established and implemented the anti-bribery and anti-corruption action plans to prevent the occurrence of corrupt practices in relation to the business dealings and activities of the Group.

The Anti-Bribery and Anti-Corruption Policy adopted by the Group sets out the commitment of the Group towards the prevention, deterrence and detection of fraud, bribery and all other corrupt business practices, amongst others, and applicable to all the companies and employees of the Group, Board of Directors and all third parties, including but not limited to contractors, vendors, suppliers, agents, consultants, business partners and any person associated with the Group.

The Anti-Bribery and Anti-Corruption Policy is published on the Company's website.

#### II. BOARD COMPOSITION

The current composition of the Board that comprised of the Managing Director and three (3) Independent Non-Executive Directors fulfils the requirements of paragraph 15.02(1) of the Main Market Listing Requirements of Bursa Securities that requires one-third (1/3) of the Board Members of the Company to be independent directors. The Board composition also fulfils Practise 4.1 of the Code that provides at least half of the Board to be Independent Directors.

The three (3) Independent Non-Executive Directors bring their independent and objective view and judgment to Board deliberation and decision-making process, mitigate risks due to conflict of interest or undue influence from interested parties.

The composition of the Board not only reflects the broad range of experience, diverse perspective and insights, skills and knowledge required to oversee the Group business activities, but also the importance of independence in decision-making at the Board level.

The Board is responsible to determine the appropriate size of the Board and the appointment of new director is a matter for consideration and decision by the Board, upon the recommendation of the NC. The NC has been tasked to review the recruitment and selection process of new director and will consider the required mix of skills, experience, other qualities and diversity, including gender, amongst other attributes needed to ensure an effective Board in the review and selection of potential Board member. In the case of candidates for the position of Independent Non-Executive Directors, the NC and Board shall also evaluate the candidates' ability to discharge responsibilities/functions as expected from an Independent Non-Executive Director.

In accordance with the Company's Constitution, one-third (1/3) or the number nearest to one-third (1/3) shall retire from office at each Annual General Meeting. A retiring Director shall be eligible for re-election. The Constitution also provides that any new or additional Director appointed by the Board during the year shall hold office until the next AGM convened after his appointment and shall then be eligible for re-election. The NC is tasked to review and determine the Directors retiring and subject to re-election at the AGM in accordance with the provisions of the Constitution of the Company.





## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II. BOARD COMPOSITION (CONT'D)

##### Boardroom and Workplace Diversity

The Board is committed to provide a fair and equal opportunities and nurturing diversity in the boardroom and workplace. The Board believes that while it is important to promote gender diversity, it is of the view that Board membership should be determined based on a candidate's skills, experience, and knowledge in areas identified by the Board. The Board recognising the emerging targets for companies to have female representation in the boardroom and will continue to review and if required, take opportunities to increase the number of female Board Members where that is consistent with other skills, diversity and requirements of the Board.

The Board will also seek to ensure the development of diversity in the senior management roles within the Group and supports and oversees the Group's objective of achieving senior roles held by female executives and to develop opportunities for female executives to ensure unbiased career progression opportunities.

##### Annual Assessment of Board effectiveness and Independence

The Board, through the NC and facilitated by the Company Secretary, has carried out annual assessment on the effectiveness of the Board and Board Committees.

The NC also assesses the independence of the Independent Non-Executive Directors annually based on the established criteria to ensure that the Independent Non-Executive Directors continue to provide unbiased, objective and independent views and judgment in Board deliberations.

The assessment criteria for independence shall not limit to the length of service of the Independent Non-Executive Directors. Particular emphasis is placed on the role of Independent Non-Executive Directors to facilitate independent and objective review and decisions making of the Group, free from undue influence and bias.

The Board and NC concluded that all the Independent Non-Executive Directors continue to demonstrate conduct and behaviour that are essential indicators of independence, and that each of them continues to fulfil the prescribed definition and established criteria of independence.

##### Tenure of Independent Non-Executive Directors

The Code provides that the tenure of an independent non-executive director does not exceed a cumulative term limit of nine (9) years. Upon completion of the nine (9) years, an independent director may continue to serve on the board as a non-independent director. If the board intends to retain an independent director beyond nine (9) years, it should justify and seek annual shareholders' approval. If the board continues to retain the independent director after the twelfth (12<sup>th</sup>) year, the board should seek annual shareholders' approval through a two-tier voting process.

The NC and the Board have assessed the independence of the Independent Directors of the Company and is of the view that a Director's independence cannot be determined solely with reference to tenure of service. The Group benefits from having long serving Directors who have accumulated valuable knowledge of the Group's operations and have demonstrated competence in advising and overseeing the management of the Group.

The NC and the Board have assessed the independence of Mr. Cheong Marn Seng, who has served for a cumulative period of more than twelve (12) years, considers him to continue remain independent, unbiased and objective in expressing his opinions and in participating in the decision making of the Board. Mr. Cheong had also devoted sufficient time and attention to his responsibilities as Independent Director besides exercising due care during his tenure as Independent Director of the Company and carrying out his duty in the best interest of the Company and shareholders. The length of his services on the Board has not in any way interfere with his exercise of balance and objective view to Board deliberations. Furthermore, his experience and knowledge of the Group's businesses and operations enables him to contribute effectively to the Board.

Therefore, the Board has recommended to the shareholders for approval the retention of Mr. Cheong Marn Seng as Independent Director of the Company at the 2020 AGM of the Company.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II. BOARD COMPOSITION (CONT'D)

##### Fostering Commitment

All Directors are expected to devote sufficient time and attention to carry out their duties and responsibilities. In this regard, annual meetings timetable is circulated to the Board with details of the proposed scheduled date of meetings of the Board and Board Committees to enable the Directors to plan ahead.

The Board Charter provides that all Directors should notify the Chairman before accepting any new directorship.

##### Board Meetings

The Board meets on a quarterly basis with additional meetings held whenever necessary. There were four (4) board meetings held during the financial year ended 31 December 2020 and the attendance record is as follows: -

Directors	No. of Board Meetings attended
Yeoh Chong Keat	4/4
Dato' Lim Kim Huat	4/4
Wong Heang Fine ( <i>Retired on 30 July 2020</i> )	2/2
Loi Heng Sewn	4/4
Cheong Marn Seng	4/4

##### Directors' Training

The Board acknowledges the fact that continuous education is vital for the Board members to gain insight and keep abreast with the state of economy, manufacturing, technological advances in the core business, latest regulatory developments and management strategies.

The Board encourages its Directors to attend training programmes to updates and enhance their skills and knowledge and to keep abreast with development in regulatory and corporate governance issues.

The training programmes attended by the Director during the financial year ended 31 December 2020 are summarised as follows:-

<u>Date of Training</u>	<u>Subject</u>
25 & 26 August 2020	National Tax Conference 2020
30 October 2020	Vistra 2030 South East Asia webinar
23 November 2020	Seminar Percukaian Kebangsaan 2020

During the financial year, all the Directors have been continuously updated by the Company Secretary on changes to corporate governance developments, Listing Requirements besides other applicable laws and regulations. The Board was also briefed by the External Auditors on changes to the accounting standards that may affect the Group's financial statements from time to time.

The Board is satisfied that the Directors have gathered sufficient experience and knowledge from their daily business activities to assist them in the discharge of their duties and responsibilities.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### III. REMUNERATION

##### Directors' Remuneration

The RC's primary responsibility is to review and recommend to the Board the remuneration package of the Executive and Non-Executive Directors. The objective is to ensure that the Group attracts and retains Directors of the calibre needed to run the Group successfully. The Executive Director is to be appropriately rewarded giving due regard to the Group's performance. In the case of Non-Executive Directors, the level of remuneration should be appropriate to the level of responsibilities undertaken by the Non-Executive Directors concerned, taking into account factors such as effort and time spent and responsibilities of the Directors including their appointment in the Board Committees.

The Group also reimburses reasonable expenses incurred by Directors where required, in the course of carrying out their duties as Directors.

Directors will abstain from discussion and voting on decisions in respect of their own remuneration. In compliance with the Companies Act 2016, the Board shall recommend the payment of Directors' fees and allowances of the Non-Executive Directors for approval by the shareholders at the AGM of the Company.

Details of Directors' remuneration for the financial year ended 31 December 2020 are set out below:-

	<b>Fees (RM'000)</b>	<b>Salaries and Other Emoluments (RM'000)</b>	<b>Benefits- In-Kind (RM'000)</b>	<b>Total (RM'000)</b>
<b>Executive Director</b>				
Dato' Lim Kim Huat	–	45	–	45
<b>Non-Executive Directors</b>				
Yeoh Chong Keat	44	–	–	44
Loi Heng Sewn	33	–	–	33
Cheong Marn Seng	33	–	–	33
Wong Heang Fine ( <i>Retired on 30 July 2020</i> )	27	–	–	27
<b>Total</b>	<b>137</b>	<b>45</b>	<b>–</b>	<b>182</b>

Total remuneration of the only Key Senior Management that consists of salary, bonus, benefits in-kind and other emoluments, analysed into bands of RM50,000, for the financial year ended 31 December 2020 ranges between RM200,001 to RM250,000.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

#### Audit Committee ("AC")

The AC of the Board comprises three (3) members, all of whom are Independent Non-Executive Directors. The Chairman of the AC, Mr. Cheong Marn Seng is a member of the Malaysian Institute of Accountants.

The AC has established formal and transparent arrangements to maintain an appropriate relationship with the External Auditors of the Group. This includes undertaking an annual assessment to ascertain the suitability, independence, objectivity and professional scepticism of the External Auditors. The Auditors will highlight to the AC and the Board on matters that require their attention.

During the financial year ended 31 December 2020, Messrs SBY Partners PLT (formerly known as Siew Boon Yeong & Associates) ("SBY") was appointed as the External Auditors of the Group in place of Messrs Baker Tilly Monteiro Heng PLT ("BMTH") who has resigned on voluntary basis as the Company and BTMH could not reach a consensus on the proposed increase of the audit fees.

The appointment of SBY was reviewed, considered and discussed by the AC and Board in reference to the adopted External Auditors Policy of the Company that amongst others, provides the selection criteria, independence and provision of non-audit services.

The AC has, in the adopted External Auditors Policy provided that the key audit partners shall not be nominated for appointment as a Director of the Company or any of its related corporations within two (2) years of undertaking any role on the audit or the audit firm ceasing to be the external auditors.

The AC and Board place great emphasis on the objectivity and independence of the External Auditors in providing the auditors' reports to the shareholders. The AC met the External Auditors twice during the year under review without the presence of the Executive Director and Management to facilitate the exchange of independent views on matters which require the AC's attention, to review the scope and adequacy of the audit process, the annual financial statements and their audit findings.

A summary of the activities of the AC during the year under review is set out in the AC Report on pages 25 to 27 of this Annual Report.

#### Risk Management and Internal Control

The Board acknowledges its responsibility and re-affirms its commitment in maintaining a sound risk management and internal control system to safeguard the interest of shareholders and the Group's assets. The responsibility of reviewing the adequacy and integrity of the Group's risk management and internal control system is delegated to the AC which is empowered by its Terms of Reference to seek assurance on the adequacy and integrity of financial, operational and compliance control and internal control system and risk management procedures through independent reviews carried out by the internal audit function and management.

The Board through the AC has established an ongoing process in identifying, evaluating and managing significant risks faced by the Group. This ongoing process which includes updating the risk management and internal control system when there are changes in the business environment or regulatory guidelines is reviewed by the Board.

The Board recognises that risk cannot be totally eliminated and the system of internal control instituted can only help to minimise and manage risk and provides reasonable assurance that assets of the Company and of the Group are safeguard against material loss and unauthorised use and the financial statements are not materially misstated.





## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

#### Risk Management and Internal Control (Cont'd)

The Company has outsourced its internal audit function to an independent professional consultancy firm with the aim of providing independent and systematic reviews on the systems of internal control within the Group whose role is to review and provide independent and objective review on the organisation's management, records, accounting policies and control, management of risks and processes as well as systems of internal control, and report to the AC. The Internal Auditors evaluate and improve the effectiveness of risk management and the control processes where significant risks are identified, assessed and managed.

The Internal Auditors present and report to the AC internal audit reports on their findings and recommendations with respect to identified control weaknesses and Management responses to the recommendations. Follow up reviews will be conducted to ensure that the necessary corrective actions and/or improvement procedures have been implemented by Management to address the audit observations highlighted. The internal audit function is conducted in a manner that is consistent with and meets the Standards for the Professional Practice of Internal Auditing and Code of Ethics of the Institute of Internal Auditors Malaysia.

The Statement on Risk Management and Internal Control as set out in pages 31 to 34 of this Annual Report provides an overview of the management of risks and state of internal controls within the Group.

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

#### Investor Relations and Shareholders Communication

The Board values dialogue with its shareholders and investors through the maintenance of an open communication policy with investors and shareholders alike. In ensuring effective communication, the various means and forums such as press releases, public announcements released by the Group including the interim financial report on quarterly basis, annual report and financial statements, disclosures to the Bursa Securities and other Group activities are made.

In addition to its published annual report and quarterly reports announced to Bursa Securities, the Group has established a website at [www.ablegroup.com.my](http://www.ablegroup.com.my) from which shareholders can assess for information.

Members of the Board including the Chairman of the Board and Board Committees attend the general meetings to engage with and address shareholders' queries on the business and performance of the Group at these meetings.

#### Annual General Meeting (AGM)

The notice convening the 2020 AGM of the Company was sent to the shareholders more than 28 days before the AGM in accordance with the provisions of the Listing Requirements of Bursa Securities and the Company's Constitution. The notice convening the 2020 AGM was advertised in a nationally circulated English daily newspaper giving shareholders sufficient time to prepare and/or to appoint proxy to attend and vote for their behalf.

The AGM of the Company represents the principal forum for dialogue and interaction between the Board and the shareholders. The participation of shareholders at the general meetings to seek clarifications on the Group's operations and business and to have direct interaction with the Management and Board for exchange of views are encouraged. Pursuant to the Listing Requirements, all resolutions proposed for shareholders' approval at the general meeting of the Company will be voted by poll, and the Company will appoint a scrutineer to validate the votes cast at the general meeting. The Company will consider introducing electronic voting and leverage on technology to facilitate greater shareholders' participation in the general meetings of the Company at appropriate time.

This statement is made in accordance with the resolution passed by the Board of Directors on 13 April 2021.



## REPORT OF THE AUDIT COMMITTEE

### 1. COMPOSITION

Directors	Designation
Cheong Marn Seng ( <i>Chairman</i> )	Independent Non-Executive Director
Yeoh Chong Keat	Independent Non-Executive Director
Loi Heng Sewn	Independent Non-Executive Director

### 2. TERMS OF REFERENCE

The Terms of Reference of the Audit Committee is available at [www.ablegroup.com.my](http://www.ablegroup.com.my).

### 3. MEETINGS AND ATTENDANCE

Four (4) meetings were held during the financial year ended 31 December 2020 ("FYE 2020") and the details of attendance are as follows: -

Directors	Designation	Attendance
Cheong Marn Seng	Independent Non-Executive Director	4/4
Yeoh Chong Keat	Independent Non-Executive Director	4/4
Wong Heang Fine ( <i>Retired on 30 July 2020</i> )	Independent Non-Executive Director	2/2
Loi Heng Sewn	Independent Non-Executive Director	4/4

### 4. ACTIVITIES OF THE AUDIT COMMITTEE

During FYE2020, the Audit Committee in the discharge of its duties and functions carried out the following activities:

#### I. Financial reporting

- (a) Reviewed the unaudited quarterly financial results and audited financial statements of the Group and the Company to ensure compliance with approved accounting standards and adherence to other regulatory requirements before recommending to the Board for approval and release to Bursa Malaysia Securities Berhad. The review also focuses on significant and unusual events, major judgmental areas, and performance and prospects commentary.
- (b) Reviewed the Audit Committee Report and Statement on Risk Management and Internal Control for inclusion in the Annual Report 2019 of the Company.



## REPORT OF THE AUDIT COMMITTEE (CONT'D)

### 4. ACTIVITIES OF THE AUDIT COMMITTEE (CONT'D)

#### II. External audit

- (c) Reviewed the appointment of Messrs SBY Partners PLT (formerly known as Siew Boon Yeong & Associates) as the External Auditors in place of Messrs Baker Tilly Monteiro Heng PLT in reference to the adopted External Auditors Policy of the Company that amongst others, provides the selection criteria, independence and provision of non-audit services.
- (d) Reviewed with the External Auditors their audit plan for the FYE 2020 to ensure that their scope of work adequately covers the activities of the Group.
- (e) Reviewed with the External Auditors the results and issues arising from their audit of the financial statements of the Group and their resolution of such issues as highlighted in their report.
- (f) Met and discussed with the External Auditors without the presence of the management to discuss matters relating to the audit and the assistance provided by the management to the External Auditors, and noted that there were no major issues within the Group that requires the attention of the Audit Committee.
- (g) Evaluated the performance of the External Auditors and assessed their independence, suitability and the quality and candour of their communication with the Audit Committee and the Company.

#### III. Internal audit

- (h) Reviewed with the Internal Auditors the proposed internal audit plan for the year to discuss and ensure that major risk areas were adequately identified and covered in the plan.
- (i) Reviewed the reports of the Internal Auditors on their findings, recommendations, management's response, and actions taken on those recommendations. Where appropriate, advised the management to rectify and improve control procedures, workflow processes and documentation based on the findings of the Internal Auditors.
- (j) Met and discussed with the Internal Auditors without the presence of the management to discuss matters relating to the audit and the assistance provided by the management to the Internal Auditors, and noted that there were no major issues within the Group that requires the attention of the Audit Committee.

#### IV. Related party transactions

- (k) Reviewed on quarterly basis any related party transactions ("RPTs") and/or recurrent RPT ("RRPT") entered into by the Group to ensure that the RRPTs had been undertaken on the Group's normal commercial terms and that the internal guidelines and review procedures for RRPTs had been adhered to.
- (l) Reviewed the report of the Internal Auditors on compliance with approvals as outlined under the internal guidelines and review procedures for RRPTs.



## REPORT OF THE AUDIT COMMITTEE (CONT'D)

### 5. REVIEW OF AUDIT COMMITTEE

In accordance with the Listing Requirements of Bursa Securities, an annual review and assessment on the terms of office and performance of the Audit Committee were undertaken by the Nomination Committee for the FYE 2020.

The assessment covers amongst others, the main roles and responsibilities of the Audit Committee and its key areas of oversight, specifically the review of internal control and risk management systems, the effectiveness of internal and external audits, integrity of financial statements and review of significant financial reporting judgments.

The Board of Directors was satisfied that the Audit Committee and its members have discharged their functions, duties and responsibilities in accordance with the Audit Committee's Terms of Reference.

### 6. INTERNAL AUDIT FUNCTION

The Audit Committee is supported by the outsourced Internal Auditors, Messrs Sterling Business Alignment Consulting Sdn Bhd in the oversight of the internal audit function of the Group. The Internal Auditors provide independent and objective feedback to the Audit Committee and Board of Directors on the adequacy, effectiveness and efficiency of the internal control system within the Group.

The Internal Auditors report to the Audit Committee on their audit findings and recommendations of corrective actions or improvement measures together with management's responses in relation thereto. Follow-up reviews will be performed on the status of implementation of recommendations/improvement measures by the management for reporting to the Audit Committee.

The Audit Committee ensures that the Internal Auditors have the necessary resources and unrestricted access to the relevant documentation including the financial statements, operational reports, internal policies and procedures as well as corporate and governance processes to enable them to fulfill their responsibilities, besides having direct access to the Audit Committee.

The Internal Auditors undertake internal audit functions based on the audit plan approved by the Audit Committee upon consultation with the Executive Director and Chief Operating Officer. The audit plan was drawn up based on the level of business activities of the Group and covers the review of the adequacy of the Group's operational control, risk management, compliance with established policies and procedures, laws and regulations.

The Internal Auditors had during the FYE 2020 carried out reviews on the processes and procedures of the Finance and Accounting functions of the Group as well as the Management Information System of the Group. It was reported that the controls and compliance of the internal control environment of the functional areas under review were generally in place to ascertain the adequacy and timeliness of financial, progress, performance and qualitative reporting to uphold the integrity of the internal control framework. From its review of the Group's Management Information Services / Information Technology, the Internal Auditors reported that the relevant controls were generally in place with additional improvements required to safeguard the Group's assets.

The Internal Auditors reported that overall, the internal control for the key areas reviewed was in place and adequate and there were no major exceptions noted and reported by the Internal Auditors that requires the Audit Committee's attention.

The costs incurred for the internal audit function in respect of FYE 2020 were RM20,000.



# REPORT OF THE REMUNERATION COMMITTEE

## 1. COMPOSITION

Directors	Designation
Yeoh Chong Keat ( <i>Chairman</i> )	Independent Non-Executive Director
Cheong Marn Seng	Independent Non-Executive Director
Loi Heng Sewn	Independent Non-Executive Director

## 2. TERMS OF REFERENCE

The Terms of Reference of the Remuneration Committee is available at [www.ablegroup.com.my](http://www.ablegroup.com.my).

## 3. MEETINGS AND ATTENDANCE

The Remuneration Committee met once during the financial year ended 31 December 2020 with full attendance of its members.

## 4. ACTIVITIES OF THE REMUNERATION COMMITTEE

For the FYE2020, the Group's performance was adversely affected by the COVID-19 pandemic which has caused disruption in the operations of the Building Material Segment which is the main contributor to the Group's revenue and challenging business operating environment has resulted in tight cashflow position of the Group. As a cost cutting measures taken by the Management to weather the crisis, pay reductions of the employees of the Group was implemented whilst the Managing Director is taking full pay cut from May 2020 until December 2020.

The Remuneration Committee had no objection to the cost cutting measures and recommended the same to the Board for approval. In support of Management's decision and measures to alleviate the cashflow position of the Group, the Remuneration Committee has agreed and recommended to the Board the reduction of 25% Directors' fees of the Non-Executive Directors for FYE2020 commencing from May 2020 to December 2020.

Consistent with the adopted remuneration policy that inter-alia provides the principles and guidelines for remuneration offered to the members of the Board including the Executive and Non-Executive Directors of the Company, the Remuneration Committee ensures that remuneration of the Executive Director and Senior Management is linked to the financial performance which are aligned to the Company's business objectives. The remuneration of Non-Executive Directors should be appropriate having regard to their memberships in Board Committees, contributions to the Company, taking into account factors such as effort and time spent, and responsibilities of the Directors and Board.

The Remuneration Committee reviewed its Terms of Reference at least once annually to ensure its adequacy for current circumstances, the Company's policies and/or compliance with applicable rules and regulations.

During the financial year, the Remuneration Committee, in discharging its duties and responsibilities also reviewed the Report of the Remuneration Committee for inclusion in the Annual Report of the Company.



## REPORT OF THE NOMINATION COMMITTEE

### 1. COMPOSITION OF NOMINATION COMMITTEE

Directors	Designation
Loi Heng Sewn ( <i>Chairman</i> )	Independent Non-Executive Director
Yeoh Chong Keat	Independent Non-Executive Director
Cheong Marn Seng	Independent Non-Executive Director

### 2. TERMS OF REFERENCE

The Terms of Reference of the Nomination Committee is available at [www.ablegroup.com.my](http://www.ablegroup.com.my).

### 3. ACTIVITIES OF THE NOMINATION COMMITTEE

During the FYE2020, the Nomination Committee reviewed the size, structure and composition of the Board, assessed the effectiveness and performance of the Board of Directors and Board Committees as well as their respective functions, focusing on the structure of the Board and its operations, Board's roles and responsibilities, Board Committees' and Board Chairman's roles and responsibilities.

The annual assessment and evaluation was carried out by the Nomination Committee facilitated by the Company Secretary through questionnaires which were duly completed by all Directors prior to the meeting and the outcome was reported to the Board accordingly. The Nomination Committee and Board, upon reviewed, was satisfied that the size, structure and composition of the Board and Committees are satisfactory with appropriate mix of knowledge, skills, attributes and core competencies to enable the Board to discharge its duties and responsibilities effectively.

The Nomination Committee also reviewed the attendance records of Directors at Board and Board Committees' meetings; and noted that all the Board Committees were assessed to be effective as a whole in discharging their roles and responsibilities. The Nomination Committee would accordingly provide its recommendation to the Board. All assessments and evaluations carried out by the Nomination Committee in the discharge of all its functions were properly recorded and documented.

The performance of the Company Secretary was also reviewed and it was concurred and recorded that the Board is satisfied with the duties and functions performed by the Company Secretary.

In accordance with the Company's Constitution, the Nomination Committee reviewed and determined the Directors retiring by rotation at the Company's Annual General Meeting.

The Nomination Committee assisted the Board in the annual assessment of independence of the Independent Directors of the Company including the tenure of service and based on the self-assessment checklist duly completed and declared by all Independent Directors of the Company, the Nomination Committee and Board were satisfied that all the Independent Directors continue to demonstrate conduct and behaviour that are essential indicators of independence and that each of them continues to fulfil the prescribed definition and established criteria of independence and their ability to act in the best interest of the Company and the Group. The Nomination Committee and the Board are of the view that a Director's independence cannot be determined solely with reference to tenure of service. The Group benefits from having long serving directors who have accumulated valuable knowledge of the Group's operations and have shown competence in advising and overseeing the management of the Group independently.

The individual Director concerned would abstain from deliberation of his own independence.

In the discharge of its oversight function, the Nomination Committee reviewed, in accordance with the Listing Requirements of Bursa Securities, the term of office and performance of the Audit Committee and each of its members for the year under review against the prescribed assessment checklist. The Nomination Committee was satisfied that the Audit Committee had carried out its duties in accordance with its Terms of Reference.





## REPORT OF THE NOMINATION COMMITTEE (CONT'D)

### 3. ACTIVITIES OF THE NOMINATION COMMITTEE (CONT'D)

The Nomination Committee also reviewed and discussed the training needs of the Directors and training program available to Directors to equip themselves with relevant knowledge and keep abreast of latest regulatory developments to effectively discharge their duties and responsibilities.

The Nomination Committee reviewed its Terms of Reference at least once annually to ensure its adequacy for current circumstances, the Company's policies and/or compliance with applicable rules and regulations.

The Board is satisfied that the Nomination Committee is able to discharge its duties and responsibilities effectively. The minutes of the Nomination Committee meetings was recorded and tabled for confirmation at the following Nomination Committee meeting and subsequently tabled to the Board for notation. The Chairman of Nomination Committee reported to the Board the matters reviewed and discussed at the meeting and its recommendations for the Board's consideration and decision.

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## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

### 1. INTRODUCTION

The Board of Directors of AbleGroup Berhad ("Board") is pleased to present its Statement on Risk Management and Internal Control for the financial year ended 31 December 2020, which has been prepared pursuant to paragraph 15.26(b) of the Listing Requirements of Bursa Securities with guidance from the Statement on Risk Management & Internal Control (Guidelines for Directors of Listed Issuers) and Principle B of the Malaysian Code on Corporate Governance. The statement below outlines the nature and scope of internal controls of the Group during the financial year under review.

### 2. BOARD RESPONSIBILITY

The Board acknowledges its responsibility and re-affirms its commitment in maintaining a sound risk management and internal control system to safeguard the interest of shareholders, customers, employees and the Group's assets. The responsibility of reviewing the adequacy and integrity of the Group's risk management and internal control system is delegated to the Audit Committee ("AC"), which is empowered by its Terms of Reference to seek assurance on the adequacy and integrity of financial, operational and compliance control and internal control system and risk management procedures through independent reviews carried out by the internal audit function.

The Board in consultation with the AC has appraised the adequacy and effectiveness of risk management and internal control processes which were in place during the financial year under review. Assurance has been received by the Board from the Managing Director of the Company that the Group's risk management and internal control system is operating adequately and effectively in all material aspects and there are no major weaknesses at the existing level of operations of the Group. Recognising that the internal control system must be continuously reviewed and improved to meet the challenging business environment, the Board will continue to take appropriate action plans to strengthen the Group's risk management and internal control system.

However, as there are inherent limitations in any system of internal controls, such systems put into effect by the management can only reduce but cannot eliminate all risks that may impede the achievement of the Group's business objectives. Therefore, the risk management and internal control system can only provide reasonable and not absolute assurance against material misstatement of management and financial information and records or against financial losses or fraud.

The Board has established an ongoing process in identifying, evaluating and managing significant risks faced by the Group. This ongoing process which includes updating the risk management and internal control system when there are changes in the business environment or regulatory guidelines is reviewed by the AC and the Board.

The Board is of the view that risk management and internal control system in place for the year under review and up to the date of the issuance of the financial statements is sound and sufficient to safeguard the shareholders' investment, the Group's assets and the interests of other stakeholders.



## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

### 3. RISK MANAGEMENT FRAMEWORK

The Group's internal control mechanism is embedded in the various work processes and procedures at appropriate levels within the Group. The management team led by the Managing Director of the Company comprising experienced personnel with vast specialised industry knowledge is assigned with the responsibility of managing the Group. They are accountable for the conduct and performance of the respective operating units under their care.

The Heads of Departments have been delegated with the responsibility of identifying, evaluating and managing the risks of their department on an on-going basis. Significant risks identified and the corresponding internal control processes implemented are reviewed and discussed at periodic management meetings attended by the Managing Director.

In addition, significant risks identified, material issues and updated information affecting the Group which requires decisions or appropriate actions to be taken are brought to the attention of the Board.

The AC is also responsible for reviewing and monitoring the effectiveness of the Group's internal control system. In this respect, the Group has outsourced the internal audit function to an independent professional service provider to undertake the responsibility of conducting regular reviews on the Group's operational processes in accordance with the approved audit plan. The internal audit reports on the findings and recommendations with respect to identified control weaknesses and the management's responses to the recommendations are reported to the AC. Subsequent follow-up reviews are carried out to ensure that the agreed action plans have been implemented.

### 4. INTERNAL AUDIT FUNCTION

The outsourced Internal Auditors monitor compliances with the established policies and procedures and assess the effectiveness of the internal control system. Any significant findings on non-compliances and weaknesses will be highlighted in the audit report. The internal audit function adopts risk-based approach in that the preparation of the audit plan is based on key risk areas identified.

The Internal Auditors carried out reviews according to an annual audit plan approved by the AC and the Board. Additional reviews on the business processes by the Internal Auditors may be called by the AC as the need arises. The scope of work encompasses the examination and evaluation of the adequacy, integrity and effectiveness of the system of internal control, risk management framework and corporate governance of the Group, which include: -

- Reviewing the reliability and integrity of the financial and operating information and the means used to identify, classify and report such information;
- Evaluating the system established to ensure compliance with policies, plans, procedures, laws and regulations which could have a significant impact on the operations and performance of the Group;
- Examining the means of safeguarding assets and, as appropriate, verifying the existence of such assets;
- Assessing the economy and efficiency with which resources are employed; and
- Appraising operations to ascertain whether results are consistent with established objectives and goals and whether the operations are being carried out as planned.

During the financial year ended 31 December 2020, the Internal Auditors had performed audit reviews in accordance with the approved internal audit plan. The results of their review were tabled at the scheduled meetings of the AC. Key members of senior management are responsible for ensuring that corrective actions or improvement measures are taken within the stipulated timeframe on the reported weaknesses as required. There were no significant control weaknesses identified during the financial year under review. The Internal Auditors worked closely and engaged with the management team on audit issues noted during the exit meetings. Respective Head of Department was called to clarify and explain to the management team and develop necessary action plans within stipulated timeline to address/rectify the issues noted. Subsequent follow-up audits were conducted to ensure that corrective measures had been taken to address the identified weaknesses.



## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

### 5. OTHER KEY FEATURES OF THE GROUP'S INTERNAL CONTROL SYSTEM

- There is a well-defined organisation chart with clear lines of accountability, including delegation of authority that sets out decisions that need to be taken and the appropriate authority levels and matters that require the Board's approval.
- The AC reviews the financial results and reports from management every quarter as well as the internal audit reports at the scheduled meetings and discusses with and/or seek clarifications from the management on the key factors affecting the financial performance of the Group, the internal control matters and appropriate corrective actions that are required to be taken to address internal control weaknesses identified.
- The AC comprises solely of Independent Non-Executive Directors further strengthen and provide independent and objective judgement and opinion on the matters under its purview including internal control matters of the Group.
- The Managing Director and senior management personnel with the support teams are dedicated and closely involved in the running and managing of the business and operations of the Group. Any significant changes in business or external environment which may affect the operations of the Group at large are reported by the Managing Director to the Board accordingly.
- There is in place a timely and effective internal reporting involving the advice and services of qualified professionals such as the Internal Auditors and the Company Secretary.
- There are regular operational meetings held among the senior management personnel to discuss and review the business plans, budgets, financial and operational performances of the Group. Monthly meetings of the Heads of Departments are held to review and monitor performances. The management updates the status of job tenders and projects being pursued and also the status of the on-going projects during bi-weekly operational meetings and quarterly meetings of the Board.
- The Credit Control Committee is chaired by the Chief Operating Officer and held monthly meeting to review reports from the Finance Manager with the objective of maximising collection from receivables and minimising the exposure of debts being impaired.

### 6. REVIEW OF EFFECTIVENESS OF INTERNAL CONTROL SYSTEM

The Board is dedicated to operating a sound system of internal control and recognises that the system must continuously evolve to support the business and the size of the Group.

The Board is satisfied that the process for identifying, evaluating and managing risks as outlined in this Statement had been in place for the year under review upon due and careful assessment and based on the information and assurance provided. The Board is satisfied that there were no material control deficiencies, losses or contingencies noted during the financial year under review as the reported internal control weakness are considered to be at an acceptable level within the context of the Group's operating environment and the size of the business.

The Board and management will continue to take proactive measures to enhance and strengthen the control environment and the internal control system of the Group.



## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

### 7. REVIEW OF STATEMENT ON INTERNAL CONTROL

The External Auditors have conducted a limited assurance engagement on this Statement for inclusion in the annual report of the Group for the financial year ended 31 December 2020 in accordance with Malaysian Approved Standard on Assurance Engagements, ISAE 3000 (Revised), Assurance Engagements Other Than Audits or Review of Historical Financial Information and AAPG 3, Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report and have reported to the Board that nothing has come to their attention that causes them to believe that this Statement intended to be included in the annual report is not prepared, in all material respects, in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Controls: Guidelines for Directors of Listed Issuers to be set out, nor is factually inaccurate.

This Statement is made in accordance with the resolution passed at the Board of Directors' meeting held on 13 April 2021.

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## ADDITIONAL COMPLIANCE INFORMATION

### 1. Utilisation of Proceeds from Corporate Proposal

The Company did not undertake any corporate proposal during the financial year ended 31 December 2020.

### 2. Audit and Non-Audit Fees

The amount of audit and non-audit fees paid/payable to the External Auditors for services rendered for the financial year ended 31 December 2020 are as follows:

	Group RM'000	Company RM'000
Audit services - current year	75	57
Non-audit services	5	–
Total	80	57

### 3. Material Contract

There were no material contracts of the Company and its subsidiaries involving the interests of the Directors or Major Shareholders, either still subsisting at the end of the financial year under review, or entered into since the end of the previous financial year.

### 4. Recurrent Related Party Transactions (“RRPT”) of a Revenue or Trading Nature

The aggregate value of the RRPT conducted pursuant to the shareholders’ mandate obtained at the Annual General Meeting held on 30 July 2020 is as follows:

Type of RRPT	Related Party	Relationship	Actual Value Transacted from 1 January 2020 to 31 December 2020 (RM'000)
Sale of stones and provision of contract workmanship and other related services by Syarikat Bukit Granite Sdn Bhd to GPL Group	GPL Group Sdn Bhd and companies related to Dato’ Lim Kim Huat (“GPL Group”)	Dato’ Lim Kim Huat is a Director and Major Shareholder of the Company as well as a director and shareholder of GPL Group.	1,610





## **DIRECTORS' RESPONSIBILITY STATEMENT**

### **in preparing the Audited Financial Statements**

The Board is responsible to ensure that the financial statements are properly drawn up in accordance with the provisions of the Companies Act 2016 and approved accounting standards in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at the financial year ended 31 December 2020 and of their financial performance and cash flows for the financial year then ended.

In preparing these financial statements, the Directors are satisfied that the Group has:-

- Adopted suitable accounting policies and applied them consistently;
- Made judgement and estimates that are prudent and reasonable;
- Ensured applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepared the financial statements on going concern basis.

The Directors are responsible for ensuring that the Group keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2016. The Directors are also responsible for safeguarding the assets of the Company and the Group and to take reasonable steps for prevention and detection of fraud and other irregularities.

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## DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2020.

### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are as set out in Note 9 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

### FINANCIAL RESULTS

	Group RM	Company RM
Loss for the financial year		
Attributable to:		
Equity holders of the Company	(593,143)	(549,427)

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

### DIVIDEND

No dividend has been paid or declared by the Company since the end of the previous financial year. The directors do not recommend the payment of any dividend in respect of the current financial year.

### MOVEMENTS ON RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

### ISSUE OF SHARES AND DEBENTURES

There were no issuance of shares or debentures made by the Company during the financial year.

### OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up the unissued shares of the Company during the financial year.

### DIRECTORS

The directors of the Company in office during the financial year and since the beginning of the financial year to the date of this report are:

Dato' Lim Kim Huat  
Loi Heng Sewn  
Cheong Marn Seng  
Yeoh Chong Keat  
Wong Heang Fine

(Retired on 30.7.2020)



## DIRECTORS' REPORT

(CONT'D)

### DIRECTORS OF SUBSIDIARIES

The directors of the subsidiaries in office during the financial year and since the beginning of the financial year to the date of this report are:

Dato' Lim Kim Huat  
Loi Heng Sewn

### DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of directors who held office at the end of the financial year in the shares in the Company and its related corporations during the financial year were as follows:

	Balance 01.01.2020	Number of ordinary shares		Balance 31.12.2020
		Bought	Sold	
<i>Direct interests:</i>				
Yeoh Chong Keat	900,000	–	900,000	–
Loi Heng Sewn	548,100	–	–	548,100
Cheong Marn Seng	9,000	–	–	9,000
<i>Indirect interests:</i>				
Dato' Lim Kim Huat #	140,816,400	–	–	140,816,400

# Held through Parallel Pinnacle Sdn. Bhd. ("Parallel"). Deemed interested pursuant to Section 8(4) of the Companies Act 2016 by virtue of his interest in Golden Century Overseas Ltd; the holding company of Parallel.

By virtue of his interest in the ordinary shares of the Company and pursuant to Section 8 of the Companies Act 2016 in Malaysia, Dato' Lim Kim Huat is deemed to have an interest in the ordinary shares of the subsidiaries to the extent that the Company has an interest.

By virtue of their interest in the ordinary shares of the Company, Loi Heng Sewn and Cheong Marn Seng deemed to have an interest in the ordinary shares of the subsidiaries to the extent that the Company has an interest.

### DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by directors or the fixed salary of a full-time employee of the Company as shown under Directors' Remuneration section below and Note 29 to the financial statements), by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except for any benefit which may be deemed to have arisen by virtue of the balances and transactions with companies in which certain directors of the Company are also directors and/or have substantial financial interests as disclosed in Note 32 to the financial statements.

Neither during nor at the end of the financial year was the Company a party to any arrangement whose object was to enable the directors to acquire benefits through the acquisition of shares in, or debentures of, the Company or any other body corporate.



## DIRECTORS' REPORT (CONT'D)

### DIRECTORS' REMUNERATION

The directors' remuneration of the Group and of the Company for the financial year ended 31 December 2020 is amounting to RM164,526 (2019:RM299,229) and RM164,526 (2019:RM299,229) respectively.

### INDEMNITY AND INSURANCE FOR DIRECTORS, OFFICERS AND AUDITORS

There was no indemnity given to or liability insurance effected for any directors, officers and auditors of the Company during the financial year.

### OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps:

- (a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that there were no known bad debts to be written off and that adequate allowance had been made for doubtful debts; and
- (b) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

- (a) which would require the writing off of bad debts or to the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
- (d) not otherwise dealt with in this report or financial statements which would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability in respect of the Group and of the Company any which has arisen since the end of the financial year, except as disclosed in Note 34 to the financial statements.

No contingent or other liability of the Group and of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may affect the ability of the Group and of the Company to meet its obligations when they fall due.

In the opinion of the directors, no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of operations of the Group and of the Company for the financial year in which this report is made.



## DIRECTORS' REPORT (CONT'D)

### **SIGNIFICANT EVENT DURING THE FINANCIAL YEAR AND SUBSEQUENT EVENT AFTER THE FINANCIAL YEAR**

The significant event during the financial year and subsequent event after the financial year are disclosed in Note 35 to the financial statements.

### **AUDITORS**

The auditors' remuneration for the financial year ended 31 December 2020 of the Group and Company are amounting to RM75,000 (2019: RM112,000) and RM57,000 (2019: RM62,000) respectively.

The auditors, Messrs SBY Partners PLT (converted from a conventional partnership to a limited liability partnership effective from 11 January 2021, and formerly known as Siew Boon Yeong & Associates), Chartered Accountants, have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors

**DATO' LIM KIM HUAT**  
Director

**LOI HENG SEWN**  
Director

Kuala Lumpur,  
Date: 19 May 2021





## STATEMENT BY DIRECTORS

### Pursuant to Section 251(2) of the Companies Act 2016

In the opinion of the directors, the financial statements set out on pages 49 to 103 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2020 and of the financial performance and cash flows of the Group and of the Company for the financial year ended on that date.

Signed in Kuala Lumpur on 19 May 2021

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors

**DATO' LIM KIM HUAT**

**LOI HENG SEWN**

## STATUTORY DECLARATION

### Pursuant to Section 251(1)(b) of the Companies Act 2016

I, Lum Wing Kitt, being the officer primarily responsible for the financial management of AbleGroup Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief the financial statements set out on pages 49 to 103 are correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared  
by the abovenamed Lum Wing Kitt  
at Kuala Lumpur on 19 May 2021

Before me

**LUM WING KITT**

**Kapt (B) Jasni Bin Yusoff**  
**NO. W465**  
Commissioner for Oaths



# INDEPENDENT AUDITORS' REPORT To The Members of Ablegroup Berhad (Incorporated in Malaysia)

## Report on the Audit of the Financial Statements

### *Opinion*

We have audited the financial statements of AbleGroup Berhad, which comprise the statements of financial position as at 31 December 2020 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 49 to 103.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2020, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

### *Basis for Opinion*

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence and Other Ethical Responsibilities*

We are independent of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### *Key Audit Matters*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



# INDEPENDENT AUDITORS' REPORT

## To The Members of Ablegroup Berhad (Incorporated in Malaysia) (CONT'D)

*Key Audit Matters (Cont'd)*

Risk area and rationale	Our response
<b>Inventories (Note 8 to the financial statements)</b>	
As at 31 December 2020, the Group's inventories amounting to RM39,423,633 consists of land held for development and finished goods amounting to RM36,494,004 and RM2,929,629 respectively.	Our audit procedures included, amongst others:
<u>Finished goods</u>	<u>Finished goods</u>
We determine that the finished goods is to be a key audit matter as the determination of the carrying value of inventories by the Group at lower of cost and net realisable values involves significant estimates.	<ul style="list-style-type: none"> <li>- Observing year end physical inventory count to observe physical existence and condition of the inventories;</li> <li>- Inspected relevant documentation in the Group's assessment on the net realisable value of the selected inventories; and</li> <li>- Reviewed subsequent sales and evaluating the Group's assessment on identifying slow moving inventories.</li> </ul>
The assessment on impairment of inventories involves judgements and estimation uncertainty in analysing damages, obsolete and slow-moving inventories.	
<u>Land held for property development</u>	<u>Land held for property development</u>
As at 31 December 2020, the Group's land held for property development classified as inventories amounting to RM36,494,004 consists of a freehold land at cost and the development cost amounting to RM28,202,375 and RM8,291,629 respectively.	<ul style="list-style-type: none"> <li>- Performed physical sighting to observe physical existence and condition of the freehold land;</li> <li>- Evaluating the competencies, capabilities and objectivities of the independent professional consultant, discussed and check with the professional consultant on the accuracy and relevance of input data used in the Proxy Price report, evaluating the valuation amounts by comparing against comparable property sales and market data and evaluating and challenging the key assumptions used in the Proxy Price report; and</li> <li>- Verify and assess the capitalisation of the development costs amounting to RM8,291,629.</li> </ul>
We determine that the land held for property development is to be a key audit matter as the carrying value of a freehold land at cost by the Group at lower of cost and net realisable values involves significant estimation on the Proxy Price report prepared by an independent professional consultant. The Proxy Price report rely on the accuracy of assumptions estimates and the recent transacted price of the comparable lands.	



## INDEPENDENT AUDITORS' REPORT To The Members of Ablegroup Berhad (Incorporated in Malaysia) (CONT'D)

### Key Audit Matters (Cont'd)

Risk area and rationale	Our response
<b>Trade receivables (Note 13 to the financial statements)</b>	
<p>As at 31 December 2020, the Group's trade receivables is amounting to RM1,499,588 (net of allowances of impairment loss).</p> <p>We determine that the trade receivables of the Group as key audit matter due to the significance amount of the trade receivables to the Group, and the involvement of management's judgement and estimation in assessing the expected credit loss.</p> <p>The management assessed the expected credit loss of trade receivables as at 31 December 2020 in accordance with the Group's accounting policy. The Group adopted simplified approach which permits the use of lifetime expected credit loss in measuring the loss allowance, if any, for trade receivables. For construction contracts, the Group assessed the risk of each customer individually based on their financial capability, past trend of payments and other external information relating to the customers that are publicly available. The expected credit loss is estimated by reference to past default experience in respect of the customers, an analysis of the customers' current financial position adjusted for factors that are specific to the customers, and an assessment of both current conditions as at the reporting date as well as future conditions (including general economic condition of the industry). Estimating the expected credit loss requires management to estimate the future conditions of the customers as well as considering the impact of the COVID-19 pandemic. Management's conclusion on the expected credit loss is judgmental as it involves collective assessment on past, present and future conditions of the customers.</p>	<p>Our audit procedures included, amongst others:</p> <ul style="list-style-type: none"><li>- Obtain the understanding of the Group's process in assessing the recoverability of trade receivables;</li><li>- We assessed and challenged the key bases and assumptions used by management in the estimation of expected credit loss;</li><li>- We assess the management's conclusion on the expected credit loss by considering the internal and external information, including, but not limited to the historical default rate, historical payment trend, communication with customers, current status of the customers and future economic indicator that are relevant to the customers;</li><li>- We reviewed the collection of trade receivables subsequent to the financial year;</li><li>- We also reviewed the disclosure of credit risk in the financial statements; and</li><li>- We assess the ageing analysis of trade receivables.</li></ul>



# INDEPENDENT AUDITORS' REPORT

## To The Members of Ablegroup Berhad (Incorporated in Malaysia) (CONT'D)

*Key Audit Matters (Cont'd)*

Risk area and rationale	Our response
<b>Revenue and costs recognition (Note 22 and Note 23 to the financial statements)</b>	
<p>As at 31 December 2020, the Group's revenue and costs arising from the construction contracts is amounting to RM3,557,719 and RM2,421,427 respectively.</p>	<p>Our audit procedures included, amongst others:</p>
<p>We determine that the Group's revenue and cost recognition as key audit matter due to the significant directors' judgement is required, in determining the progress towards satisfaction of a performance obligation, the extent of the construction costs incurred, the estimated total construction contracts revenue and costs, as well as the recoverability of the construction contracts projects. The estimated total revenue and costs are affected by a variety of uncertainties that depend on the outcome of future events.</p>	<ul style="list-style-type: none"> <li>- Assess the terms and conditions of the agreements with customers;</li> <li>- Understanding the management's process in preparing the budget and review its feasibility;</li> <li>- Assess the reliability of total budgeted cost by comparing budgeted costs to actual outcomes;</li> <li>- Assess on the management's determination on the satisfaction of a performance obligations;</li> </ul>
<p>The amount of revenue and corresponding costs of the Group's construction activities is recognised over the period of contract by reference to the progress towards complete satisfaction of that performance obligation.</p>	<ul style="list-style-type: none"> <li>- Recomputed on the percentage of completion computation that contribute towards the revenue recognition during the financial year ended 31 December 2020 and assessed management's assessment in determining the percentage of completion; and</li> </ul>
<p>The progress towards complete satisfaction of performance obligation is determined by reference to proportion of construction costs incurred for works performed to date bear to the estimated total construction costs for each project.</p>	<ul style="list-style-type: none"> <li>- Verified actual construction costs incurred.</li> </ul>

### Company

We do not have the key audit matter arising from the audit of the financial statements of the Company that are required to be communicated in this report.

### *Information Other Than the Financial Statements and Auditors' Report Thereon*

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## INDEPENDENT AUDITORS' REPORT To The Members of Ablegroup Berhad (Incorporated in Malaysia) (CONT'D)

### *Responsibilities of the Directors for the Financial Statements*

The directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.





## INDEPENDENT AUDITORS' REPORT

### To The Members of Ablegroup Berhad (Incorporated in Malaysia) (CONT'D)

#### *Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)*

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiary of which we have not acted as auditors, is disclosed in Note 9 to the financial statements.

#### **Other Matters**

- (a) The financial statements of the Group and of the Company for the financial year ended 31 December 2019 which were prepared in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards were audited by another firm of Chartered Accountants whose report dated 5 June 2020 expressed an unmodified opinion on the financial statements.
- (b) This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

#### **SBY PARTNERS PLT**

Reg. No: 202106000003 (LLP0026726-LCA) AF: 0660  
Chartered Accountants

#### **SUKHPAL SINGH A/L KAUR SINGH**

03494/05/2022 J  
Chartered Accountant

Kuala Lumpur,  
Date: 19 May 2021



## STATEMENTS OF FINANCIAL POSITION

As at 31 December 2020

	Note	2020 RM	Group 2019 RM <i>Restated</i>	2020 RM <i>Restated</i>	Company 2019 RM
<b>ASSETS</b>					
<b>NON-CURRENT ASSETS</b>					
Property, plant and equipment	5	535,065	593,972	2,094	3,400
Right-of-use assets	6	435,581	653,371	–	–
Investment property	7	594,669	610,741	594,669	610,741
Inventories	8	36,494,004	36,467,015	–	–
Investment in subsidiaries	9	–	–	41,010,020	40,969,256
Deferred tax assets	10	5,395	5,395	–	–
		38,064,714	38,330,494	41,606,783	41,583,397
<b>CURRENT ASSETS</b>					
Inventories	8	2,929,629	2,802,103	–	–
Contract assets	12	1,067,942	1,477,907	–	–
Trade receivables	13	1,499,588	1,370,486	–	–
Other receivables, deposits and prepayments	14	111,635	99,889	8,197	7,713
Amount owing by a subsidiary	15	–	–	2,449,066	3,049,992
Current tax assets		12,283	5,525	–	–
Fixed deposits with a licensed bank	16	1,800,000	1,752,745	–	–
Cash and bank balances		124,935	606,457	9,017	2,108
		7,546,012	8,115,112	2,466,280	3,059,813
<b>TOTAL ASSETS</b>		45,610,726	46,445,606	44,073,063	44,643,210
<b>EQUITY AND LIABILITIES</b>					
<b>EQUITY</b>					
Share capital	17	39,584,978	39,584,978	39,584,978	39,584,978
Other reserves	18	(407,295)	(408,832)	–	–
Retained earnings		4,394,512	4,987,655	4,380,305	4,929,732
<b>TOTAL EQUITY</b>		43,572,195	44,163,801	43,965,283	44,514,710
<b>LIABILITIES</b>					
<b>NON-CURRENT LIABILITIES</b>					
Lease liabilities	19	226,849	442,658	–	–
<b>CURRENT LIABILITIES</b>					
Trade payables	20	472,872	906,807	–	–
Other payables and accruals	21	1,123,002	727,036	107,780	128,500
Lease liabilities	19	215,808	205,304	–	–
		1,811,682	1,839,147	107,780	128,500
<b>TOTAL LIABILITIES</b>		2,038,531	2,281,805	107,780	128,500
<b>TOTAL EQUITY AND LIABILITIES</b>		45,610,726	46,445,606	44,073,063	44,643,210

The accompanying notes form an integral part of the financial statements.



## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the financial year ended 31 December 2020

	Note	2020 RM	Group 2019 RM <i>Restated</i>	2020 RM <i>Restated</i>	Company 2019 RM
REVENUE	22	3,557,719	5,505,991	–	–
COST OF SALES	23	(2,421,427)	(4,335,066)	–	–
GROSS PROFIT		1,136,292	1,170,925	–	–
OTHER OPERATING INCOME	24	37,698	149,328	6,966	1,008,477
OTHER OPERATING EXPENSES		(1,747,564)	(1,894,918)	(556,393)	(699,392)
SELLING AND MARKETING EXPENSES		(9,076)	(17,719)	–	–
(LOSS)/PROFIT FROM OPERATIONS		(582,650)	(592,384)	(549,427)	309,085
FINANCE COSTS	25	(10,493)	(93,583)	–	–
(LOSS)/PROFIT BEFORE TAXATION	26	(593,143)	(685,967)	(549,427)	309,085
INCOME TAX EXPENSE	27	–	5,395	–	–
(LOSS)/PROFIT FOR THE FINANCIAL YEAR		(593,143)	(680,572)	(549,427)	309,085
OTHER COMPREHENSIVE (LOSS)/PROFIT FOR THE FINANCIAL YEAR		1,537	–	–	–
TOTAL COMPREHENSIVE (LOSS)/PROFIT FOR THE FINANCIAL YEAR		(591,606)	(680,572)	(549,427)	309,085
LOSS ATTRIBUTABLE TO: Equity holders of the Company		(591,606)	(680,572)		
LOSS PER SHARE (Sen)					
Basic	28	(0.22)	(0.26)		
Diluted	28	(0.22)	(0.26)		
Loss for the financial year		(591,606)	(680,572)		
Other comprehensive income: Items that may be reclassified subsequently to profit or loss :					
Exchange differences on translation of foreign operations		1,537	–		
Total comprehensive loss for the financial year		(590,069)	(680,572)		
TOTAL COMPREHENSIVE LOSS ATTRIBUTABLE TO: Equity holders of the Company		(590,069)	(680,572)		

The accompanying notes form an integral part of the financial statements.



## STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 31 December 2020

Group	Note	<--- Attributable to owners of the Company --->			
		<---- Non-distributable ---->		Distributable	
		Share capital RM	Foreign translation currency reserves RM	Retained profits RM	Total equity RM
At 1 January 2019	17	39,584,978	(408,832)	5,668,227	44,844,373
Total comprehensive loss for the financial year		–	–	(680,572)	(680,572)
At 31 December 2019/1 January 2020		39,584,978	(408,832)	4,987,655	44,163,801
Loss for the financial year		–	–	(593,143)	(593,143)
Other comprehensive income		–	1,537	–	1,537
Total comprehensive income /(loss) for the financial year		–	1,537	(593,143)	(591,606)
At 31 December 2020		39,584,978	(407,295)	4,394,512	43,572,195

<b>Company</b>					
At 1 January 2019	17	39,584,978	–	4,620,647	44,205,625
Total comprehensive income for the financial year		–	–	309,085	309,085
At 31 December 2019/1 January 2020		39,584,978	–	4,929,732	44,514,710
Total comprehensive loss for the financial year		–	–	(549,427)	(549,427)
At 31 December 2020		39,584,978	–	4,380,305	43,965,283

The accompanying notes form an integral part of the financial statements.



# STATEMENTS OF CASH FLOWS

For the financial year ended 31 December 2020

	Group		Company	
	2020 RM	2019 RM <i>Restated</i>	2020 RM	2019 RM
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
(Loss)/profit before taxation	(593,143)	(685,967)	(549,427)	309,085
<i>Adjustments for:</i>				
Depreciation of property, plant and equipment	58,391	112,944	1,306	1,307
Depreciation of right-of-use assets	217,790	217,790	–	–
Depreciation of investment property	16,072	16,072	16,072	16,072
Equipment written off	516	–	–	–
Loss on disposal of a subsidiary company	2,743	–	–	–
Loss on disposal of property, plant and equipment	–	13,912	–	–
Payables written off	–	(30,506)	–	–
Reversal of impairment loss on trade and other receivables	–	(28,742)	–	–
Reversal of impairment loss on investment in subsidiaries	–	–	–	(991,315)
Interest expenses	10,493	93,583	–	–
Interest income	(37,698)	(90,080)	(6,966)	(17,162)
<i>Operating loss before working capital changes</i>	(327,578)	(380,994)	(539,015)	(682,013)
Increase in inventories	(154,515)	(202,527)	–	–
Decrease/(increase) in contract assets	409,965	(51,242)	–	–
(Increase)/decrease in trade receivables	(129,102)	291,543	–	–
(Increase)/decrease in other receivables, deposits and prepayments	(11,746)	200,651	(484)	3,828
Decrease in trade payables	(433,935)	(188,163)	–	–
Increase/(decrease) in other payables and accruals	397,503	15,485	(20,720)	(10,050)
<i>Cash used in operations</i>	(249,409)	(315,247)	(560,219)	(688,235)
Tax paid	(6,758)	(6,861)	–	–
Tax refunded	–	15,860	–	–
<i>Net cash used in operating activities</i>	(256,167)	(306,248)	(560,219)	(688,235)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Purchase of property, plant and equipment ( <i>Note A</i> )	–	(850)	–	–
Proceeds from disposal of property, plant and equipment	–	3,900	–	–
Withdrawal of deposits pledge for banking facilities	–	1,007,240	–	–
Net repayment from/(advance to) subsidiaries	–	–	560,162	(186,071)
Net cash outflow from disposal of a subsidiary company	(13,877)	–	–	–
Interest received	37,698	90,080	6,966	17,162
<i>Net cash generated from/(used in) investing activities</i>	23,821	1,100,370	567,128	(168,909)



## STATEMENTS OF CASH FLOWS

For the financial year ended 31 December 2020 (CONT'D)

	Group 2020 RM	2019 RM <i>Restated</i>	Company 2020 RM	2019 RM
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Interest paid	(10,493)	(93,583)	–	–
Repayment of finance lease	–	(4,046)	–	–
Repayment of trust receipts	–	(769,585)	–	–
Repayment of of lease liabilities	(205,305)	(195,312)	–	–
<i>Net used in financing activities</i>	(215,798)	(1,062,526)	–	–
<i>Net (decrease)/increase in cash and cash equivalents</i>	(434,267)	(268,404)	6,909	(857,144)
<i>Cash and cash equivalents at the beginning of the financial year</i>	2,347,202	2,615,606	2,108	859,252
<i>Cash and cash equivalents at the end of the financial year (Note B)</i>	1,912,935	2,347,202	9,017	2,108

### NOTES TO STATEMENTS OF CASH FLOWS:

(A)	Purchase of property, plant and equipment				
	Aggregate cost	–	872,011	–	–
	Less: finance lease financing	–	(871,161)	–	–
		–	850	–	–
(B)	Cash and cash equivalents comprise:				
	Fixed deposits with licensed banks	1,800,000	1,752,745	–	–
	Cash and bank balances	124,935	606,457	9,017	2,108
		1,924,935	2,359,202	9,017	2,108
	Less: Deposits pledged for banking facilities	(12,000)	(12,000)	–	–
		1,912,935	2,347,202	9,017	2,108

The accompanying notes form an integral part of the financial statements.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020

#### 1. PRINCIPAL ACTIVITIES AND GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on Main Market of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The address of the registered office of the Company is located at Suite 11.1A, Level 11, Menara Weld, 76, Jalan Raja Chulan, 50200 Kuala Lumpur.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are as set out in Note 9 to the financial statements. There were no significant changes in the nature of this principal activity during the financial year.

The address of the principal place of business of the Company is located at Block D4-U2-10, Level 2, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur.

#### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and of the Company have been prepared in accordance with the Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The financial statements have been prepared under the historical cost convention, except as disclosed in Note 3 of the financial statements on significant accounting policies.

On 1 January 2020, the Group and the Company have adopted the following MFRSs and Amendments to MFRSs issued by the Malaysian Accounting Standards Board, effective for the annual periods beginning on or after 1 January 2020:

Amendments to MFRS 3 Business Combinations – Definition of a Business

Amendments to MFRS 101 Presentation of Financial Statements and MFRS 108 Accounting Policies, Changes in Accounting Estimates and Errors – Definition of Material

Amendments to MFRS 134 Interim Financial Reporting – Definition of Material and Disclosure of Accounting Policies

Amendments to MFRS 137 Provisions, Contingent Liabilities and Contingent Assets

The adoption of the above MFRSs and Amendments to MFRSs did not have any material impacts to the financial statements of the Group and of the Company.

#### **MFRSs and amendments to MFRSs that have been issued and applicable to the Group and the Company but are not yet effective**

The MFRSs and amendments to MFRSs that have been issued and applicable to the Group and the Company but not yet effective up to the date of issuance of the Group and the Company's financial statements are disclosed below. The Group and Company intend to adopt these standards when they become effective.





## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

**Effective for  
annual periods  
beginning on  
or after**

#### **MFRSs and Amendments to MFRSs**

Amendments to MFRS 116 Property, plant and equipment – Proceeds before Intended Use	1 January 2022
Amendments to MFRS 3 Business Combinations – Reference to the Conceptual Framework	1 January 2022
Amendments to MFRS 137 Provisions, Contingent Liabilities and Contingent Assets – Onerous Contracts – Cost of Fulfilling a Contract	1 January 2022
Annual Improvements to MFRS Standards 2018 - 2020 Cycle	1 January 2022
Amendments to MFRS 101 Presentation of Financial Statements – Classification of Liabilities as Current or Non-Current	1 January 2023
Amendment to MFRS 16 Leases – Covid-19-Related Rent Concessions	1 June 2020
Amendments to MFRS 10 Consolidated Financial Statements – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be announced by Malaysian Accounting Standards Board
Amendments to MFRS 128 Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be announced by Malaysian Accounting Standards Board

The adoption of these MFRSs and Amendments to MFRSs that have been issued and applicable to the Group and Company but not yet effective are not expected to have a material impact to the financial statements of the Group and the Company.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES

All significant accounting policies set out below are consistent with those applied in the previous financial year unless otherwise stated.

##### (a) Basis Of Consolidation

The financial statements of the Group include the financial statements of the Company and its subsidiaries made up to the end of the financial year. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

##### (i) *Acquisition method of accounting for non-common control business combinations*

Acquisition of subsidiaries is accounted for by applying the acquisition method. Under the acquisition method of accounting, identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

In business combinations achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

The Group elects, for each individual business combination, whether to recognise non-controlling interest in the acquiree (if any) at fair value on the acquisition date, or the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill in the statements of financial position. In instances where the latter amount exceeds the former, the excess is recognised as a gain on bargain purchase in profit or loss on the acquisition date.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

##### (ii) *Non-controlling interest*

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and is presented separately in the consolidated profit or loss and within equity in the consolidated financial position, separately from equity attributable to owners of the Company.

Changes in the Company's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interest are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (b) Investment In Subsidiaries

Subsidiaries are entities, including structured entities, controlled by the Group. The Group controls the entities when it is exposed, or has rights, to variable returns from its involvement with the entities and has the ability to affect those returns through its power over the entities.

In the Company's separate financial statements, investment in subsidiaries is stated at cost less any impairment, unless the investment is classified as held for sale. The impairment loss is recognised in the profit or loss.

On disposal of an investment, the difference between net disposal proceeds and its carrying amount is charged or credited to profit or loss.

#### (c) Property, Plant And Equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses, where applicable.

Property, plant and equipment are depreciated on a straight-line basis to write off the cost of each asset to their residual values over their estimated useful lives at the following annual rates:

Leasehold building	2%
Plant and machinery	2%
Motor vehicles	10%
Office and other equipment	5% - 10%

Depreciation of an asset begins when it is ready for its intended use.

The residual value, useful lives and depreciation method of property, plant and equipment are reviewed at each end of reporting date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

On disposal of property, plant and equipment, the difference between the net disposal proceeds and the carrying amount is credited or charged to profit or loss in determining profit from operations.

#### (d) Investment property

Investment property are property which are held either to earn rental income or for capital appreciation or for both. Such properties are measured initially at cost, including transaction costs. Investment property are stated at cost less accumulated depreciation and impairment losses, if any.

The Group are using the cost model to measure the investment property after initial recognition.

Investment properties are derecognised when either they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from their disposal. Any gains or losses on the retirement or disposal of an investment properties are recognised in profit or loss in the financial year in which they arise.

Depreciation is provided on a straight-line method so as to write off the depreciable amount of the following assets over their estimated useful lives at the following annual rates:

Freehold building	2%
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## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (e) Goodwill

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Under the acquisition method, goodwill represents the excess of the fair value of the purchase consideration over the Group's share of the fair values of the identifiable assets, liabilities and contingent liabilities of the subsidiaries at the date of acquisition.

If, after reassessment, the Group's interest in the fair values of the identifiable net assets of the subsidiaries exceeds the cost of the business combinations, the excess i.e. bargain purchase is recognised as income immediately in profit or loss.

##### (f) Inventories

###### (i) Land held for property development

Land held for property development consists of land where development activities are not expected to be completed within the normal operating cycle. Cost includes cost of land and attributable development expenditures.

Land held for property development will be reclassified to properties under development when significant development work has been undertaken and is expected to be completed within the normal operating cycle.

###### (ii) Property under development

Cost includes:

- freehold rights for land;
- amounts paid to contractors for construction; and
- planning and design costs, costs for site preparation, professional fees for legal services, property transfer taxes, construction overheads and other related costs.

###### (iii) Finished goods

The finished goods consist of granites and marble stocks. The cost of finished goods includes the cost of direct materials and labour based on normal operating capacity. These costs are assigned on a weighted average cost basis.

Inventories are valued at the lower of cost and net realisable value. Cost is determined based on the first in, first out basis and is the aggregate of the original cost of purchases plus the cost of bringing the inventories to their present conditions and locations.

Net realisable value is the estimated selling price in the ordinary course of business, less the costs of completion and the estimated costs necessary to make the sale.

Where necessary, due allowance is made for all damaged, obsolete and slow-moving items. The Group writes down its obsolete or slow-moving inventories based on assessment of the condition and the future demand for the inventories. These inventories are written down when events or changes in circumstances indicate that the carrying amount may not be recovered.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (g) Impairment Of Non-financial Assets

The carrying amounts of assets, other than those to which MFRS 136 - Impairment of Assets does not apply, are reviewed at each end of the reporting period for impairment when there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. The recoverable amount of the assets is the higher of the assets' net selling price and their value-in-use, which is measured by reference to discounted future cash flow.

An impairment loss is charged to profit or loss immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset.

Impairment losses arising from the goodwill is not reversed. For other assets, when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at its revalued amount.

A reversal of an impairment loss on a revalued asset is credited to other comprehensive income. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense in profit or loss, a reversal of that impairment loss is recognised as income in profit or loss.

#### (h) Financial Assets

All regular way purchases or sale of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sale of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

##### (i) Classification Of Financial Assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income ('FVTOCI'):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are subsequently measured at fair value through profit or loss ('FVTPL').



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (h) Financial Assets (Cont'd)

###### (ii) *Amortised Cost And Effective Interest Method*

At initial recognition financial assets are measured at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost and at FVTOCI. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset.

For purchased or originated credit-impaired financial assets, the Group and the Company recognise interest income by applying the credit-adjusted effective interest rate to the amortised cost of the financial asset from initial recognition. The calculation does not revert to the gross basis even if the credit risk of the financial asset subsequently improves so that the financial asset is no longer credit-impaired.

Interest income is recognised in profit or loss and is included in the "investment income" line item.

###### (iii) *Debt Instruments Classified As FVTOCI*

Subsequent measurement of debt instruments depends on the Group's and the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group and the Company classify their debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in finance income using the effective interest rate method.
- FVTOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVTOCI. Movements of gains or losses in the carrying amount are taken through other comprehensive income ('OCI'), except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. Accumulated OCI is reclassified from equity to profit or loss and recognised in other gains/losses upon derecognition of the financial assets. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains and losses and impairment expenses in other expenses.
- FVTPL: Assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL and is not part of a hedging relationship is recognised in profit or loss and presented net in the profit or loss within other gains/losses in the period in which it arises.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (h) Financial Assets (Cont'd)

##### (iv) *Equity Instruments*

The Group and the Company subsequently measure all equity instruments at fair value. Where the Group's and the Company's management have elected to present fair value gains and losses on equity instruments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the instruments. Dividends from such instruments continue to be recognised in profit or loss as other income when the Group's and the Company's right to receive payments is established.

Changes in the fair value of financial assets at FVTPL are recognised in other gain/losses in the profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity instruments measured at FVTOCI are not reported separately from other changes in fair value.

##### (v) *Financial Assets At FVTPL*

This category comprises only in-the-money derivatives. They are carried in the statements of financial position at fair value with changes in fair value recognised in the profit or loss in the finance income or expense line. Other than derivative financial instruments which are not designated as hedging instruments, the Group and the Company do not have any assets held for trading nor do they voluntarily classify any financial assets as being at FVTPL.

##### (vi) *Impairment Of Financial Assets*

The Group and the Company recognise a loss allowance for expected credit losses ("ECL") on investments in debt instruments that are measured at amortised cost or at FVTOCI. No impairment loss is recognised for investments in equity instruments. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. Any impairment gain or loss arising from such changes is to be recognised in profit or loss.

The Group and the Company recognise lifetime ECL for trade receivables. The ECL on these financial assets are estimated using a provision matrix based on the Group's and the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. For construction contracts, the Group assessed the risk of each customer individually based on their financial capability, past trend of payments and other external information relating to the customers that are publicly available.

At each reporting date, the Group and the Company assess whether financial assets carried at amortised cost are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default of past due events;
- the debtor, for economic or contractual reasons relating to the debtor's financial difficulty, having granted to the debtor a concessions that the Group would not otherwise consider: or
- it is becoming probable that the debtor will enter bankruptcy or other financial reorganisation.





## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (h) Financial Assets (Cont'd)

###### (vi) *Impairment Of Financial Assets (Cont'd)*

For all other financial instruments, the Group and the Company recognise lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Group and the Company measure the loss allowance for that financial instrument at an amount equal to 12 months ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired at the reporting date or an actual default occurring.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of a financial instrument. In contrast, 12 months ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

###### (vii) *Derecognition Of Financial Assets*

The Group and the Company derecognise a financial asset when the contractual right to the cash flows from the financial asset expire, or the Group and the Company transfer the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group and the Company neither transfer nor retain substantially all of the risks and rewards of ownership and the Group and the Company do not retain control of the financial asset.

In the event the Group and the Company enter into transactions whereby the Group and the Company transfer assets recognised in statements of financial position, but retain either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

##### (i) Financial Liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

###### (i) *Financial Liabilities At FVTPL*

This category comprises only out-of-the-money derivatives. They are carried in the statements of financial position at fair value with changes in fair value recognised in the profit or loss. The Group and the Company do not have any liabilities held for trading nor have the Group and the Company designated any financial liabilities as being at FVTPL.

###### (ii) *Other Financial Liabilities*

Other financial liabilities include the following items:

- bank borrowings, where such interest-bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the statements of financial position. For the purposes of each financial liability, interest expense includes initial transaction costs as well as any interest payable while the liability is outstanding; and
- payables and other short-term monetary liabilities, which are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (i) Financial Liabilities (Cont'd)

##### (iii) *Derecognition Of Financial Liabilities*

The Group and the Company derecognise a financial liability when their contractual obligations are discharged or cancelled, or expire. The Group and the Company also derecognise a financial liability when their terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

#### (j) Equity Instruments

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from proceeds.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

All transactions with the owners of the Company are recorded separately within equity.

#### (k) Contract Assets/Contract Liabilities

##### (i) *Contract Assets*

Contract asset represents service contract cost which comprise of cost related directly to the specific contract and those that are attributable to the contract activity in general and can be allocated to the contract and such other costs that are specifically chargeable to the customer under the terms of the contract. The right to consideration for goods or services transferred to the customers when that right is conditioned on something other than the passage of time. Contract costs includes direct labour, expenses and an appropriate proportion of contract overheads.

Revenue from work done on service contract is recognised based on the stage of completion method. The stage of completion is determined based on proportion of contract costs incurred for work performed to date to the estimated total contract costs.

When the outcome of a contract cannot be estimated reliably, the contract revenue shall be recognised only to the extent of contract costs incurred that is probable to be recoverable and contract costs are recognised as an expense in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the foreseeable loss is recognised as an expense immediately.

The aggregate costs incurred and profit or loss recognised on each contract is compared against the progress billings up to the financial year end. Where costs incurred plus recognised profits (less recognised losses) exceed progress billings, the balance is shown as contract assets. Where progress billings exceed costs incurred plus recognised profits (less recognised losses), the balance is shown as contract liabilities.

##### (ii) *Contract Liabilities*

Contract liabilities represents the Group's obligation to transfer goods or services to customers for which the Group has received the consideration or has billed to the customer. The contract liabilities of the Group comprise of deferred revenue where the Group has billed or has collected the payment before services are provided to the customers.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (l) Lease

The Group and the Company has applied MFRS 16 Leases using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained profits at 1 January 2019. Accordingly, the comparative information presented for 2018 has not been restated – i.e it is presented, as previously reported under MFRS 117 Leases and related interpretations.

A contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group and the Company assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the customer has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the customer has the right to direct the use of the asset. The customer has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what the purpose the asset is used is predetermined, the customer has the right to direct the use of the asset if either the customer as the right to operate the asset; or the customer designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Group and the Company allocates the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices. However, for leases of properties in which the Group and the Company is a lessee, it has elected not to separate non-lease components and will instead account for the lease and non-lease components as a single lease component.

#### Recognition And Measurement

##### (i) *Initial Measurement*

###### *As a Lessor*

When the Group and the Company acts as a lessor, it determines at lease inception whether each lease is a finance lease or operating lease.

To clarify each lease, the Group and the Company makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease, if not, then it is operating lease.

If an arrangement contains lease and non-lease components, the Group and the Company applies MFRS 15 to allocate the consideration in the contract based on stand-alone selling prices.

When the Group and the Company is an intermediate lessor, it accounts for its interest in the head lease and the sublease separately. It assesses the lease classification of a sublease with reference to the right-of-use assets arising from head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group and the Company applies the exemption described above, then it classifies the sublease as an operating lease.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (I) Lease (Cont'd)

##### (i) Initial Measurement (Cont'd)

###### *As a Lessee*

The Group and the Company recognises a right-of-use assets and a lease liability at the lease commencement date. The right-of-use assets is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group's and Company's incremental borrowing rate is used. Generally, the Group and the Company uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee;
- the exercise price under a purchase option that the Group and the Company is reasonably certain to exercise; and
- penalties for early termination of a lease unless the Group and the Company is reasonably certain not to early terminate the contract.

The Group and the Company excludes variable lease payments that linked to future performance or usage of the underlying asset from the lease liability. Instead, these payments are recognised in profit or loss in the period in which the performance or use occurs.

The Group and the Company assesses at lease commencement whether it is reasonably certain to exercise the extension options in determining the lease term.

The Group and the Company has elected not to recognise right-of-use assets and lease liabilities for short term leases that have a lease term of 12 months or less and lease of low-value assets. The Group and the Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The Group and the Company presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'borrowings' in the statement of financial position.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (l) Lease (Cont'd)

###### (ii) Subsequent measurement

###### *As a Lessor*

The Group and the Company recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of "revenue".

###### *As a Lessee*

The right-of-use assets is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use assets or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use assets is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a revision of in-substance fixed lease payments, or if there is a change in the Group's and the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Group and the Company changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use assets or is recorded in profit or loss if the carrying amount of the right-of-use assets has been reduced to zero.

When there is lease modification due to increase in the scope of lease by adding the right-to-use one or more underlying assets, the Group and the Company assesses whether the lease modification shall be accounted for as a separate lease or similar to reassessment of lease liability. The Group and the Company accounts for lease modification as a separate lease when the consideration for the lease increases by an amount that commensurate with the stand-alone price for the increase in scope and any appropriate adjustments.

When there is lease modification due to decrease in scope, the Group and the Company decreases the carrying amount of the right-of-use assets and remeasure the lease liability to reflect the partial or full termination of the lease. The corresponding gain or loss shall be recognised in profit or loss. Lease liabilities are remeasured for all other lease modifications with corresponding adjustments to the right-of-use assets.

##### (m) Revenue Recognition

Revenue which represents income arising in the course of the Group's and the Company's ordinary activities is recognised by reference to each distinct performance obligation promised in the contract with customer when or as the Group and the Company transfer the control of the goods or services promised in a contract and the customer obtains control of the goods or services. Depending on the substance of the respective contract with customer, the control of the promised goods or services may transfer over time or at a point in time.

A contract with customer exists when the contract has commercial substance, the Group and the Company and their customer have approved the contract and intend to perform their respective obligations, the Group's and the Company's and the customer's rights regarding the goods or services to be transferred and the payment terms can be identified, and it is probable that the Group and the Company will collect the consideration to which the Group and the Company will be entitled to in exchange of those goods or services.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (m) Revenue Recognition (Cont'd)

##### Recognition And Measurement

At the inception of each contract with customer, the Group and the Company assess the contract to identify distinct performance obligations, being the units of account that determine when and how revenue from the contract with customer is recognised. A performance obligation is a promise to transfer a distinct goods or services (or a series of distinct goods or services that are substantially the same and that have the same pattern of transfer) to the customer that is explicitly stated in the contract and implied in the Group's and in the Company's customary business practices. A goods or services is distinct if:

- the customer can benefit from the goods or service either on its own or together with other resources that are readily available to the customer; and
- the Group's and the Company's promise to transfer the goods or service to the customer is separately identifiable from other promises in the contract.

If a goods or service is not distinct, the Group and the Company combine it with other promised goods or services until the Group and the Company identify a distinct performance obligation consisting a distinct bundle of goods or services.

Revenue is measured based on the consideration specified in contract with a customer excludes amounts collected on behalf of third parties such as sales and service taxes or goods and services taxes. If the amount of consideration varies due to discounts, rebates, refunds, credits, incentives, performance bonuses, penalties or other similar items, the Group and the Company estimate the amount of consideration that they expect to be entitled based on the expected value or the most likely outcome but the estimation is constrained up to the amount that is highly probable of no significant reversal in the future. If the contract with customer contains more than one distinct performance obligation, the amount of consideration is allocated to each distinct performance obligation based on the relative stand-alone selling prices of the goods or services promised in the contract.

The consideration allocated to each performance obligation is recognised as revenue when or as the customer obtains control of the goods or services. At the inception of each contract with customer, the Group and the Company determine whether control of the goods or services for each performance obligation is transferred over time or at a point in time. Controls over the goods or services are transferred over time and revenue is recognised over time if:

- the customer simultaneously receives and consumes the benefits provided by the Group's and the Company's performance as the Group and the Company perform;
- the Group's and the Company's performances create or enhance a customer-controlled asset; or
- the Group and the Company performances do not create an asset with alternative use to the Group and the Company and the Group and the Company have a right to payment for performance completed to date.

Revenue for performance obligation that is not satisfied over time is recognised at the point in time at which the customer obtains control of the promised goods or services.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (m) Revenue Recognition (Cont'd)

###### Recognition And Measurement (Cont'd)

The revenue recognition policies of the Group's and of the Company's major activities are described below:

###### (i) *Revenue From Sales Of Goods*

Revenue from sale of goods are recognised at a point in time when control of the products has been transferred, being when the customer accepts the delivery of the goods.

Sales are made with a credit term of 30 days, which is consistent with market practice, therefore, no element of financing is deemed present. A receivable is recognised when the customer accepts the delivery of the goods as the consideration is unconditional other than the passage of time before the payment is due.

###### (ii) *Revenue From Construction Contracts*

Revenue from contract works is recognised on a percentage of completion method. Percentage of completion is determined on the proportion of contract costs incurred for work performed to-date against total estimated costs where the outcome of the project can be estimated reliably.

The Group provides supply, delivery and installation of stone and tiling works under the long-term contracts with customers. Construction service contracts comprise multiple deliverables that require significant integration service and therefore accounted as a single performance obligation.

Under the terms of the contracts, control of the supply, delivery and installation of stone and tiling works is transferred over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of a performance obligation. The progress towards complete satisfaction of a performance obligation is determined by the proportion of construction costs incurred for work performed to date bear to the estimated total construction costs (an input method).

Sales are made with a credit ranging from 30 days to 60 days, which is consistent with market practice, therefore, no element of financing is deemed present. The Group becomes entitled to invoice customers for supply, delivery and installation of stone and tiling works based on achieving a series of performance-related milestones.

The Group recognised a contract asset for any excess of revenue recognised to date over the billings-to-date. Any amount previously recognised as a contract asset is reclassified at the point when invoice is issued or timing for billing is due to passage of time. If the milestone billing exceeds the revenue recognised to date and any deposits or advances received from customers then the Group recognised a contract liability for the differences.

###### (iii) *Interest Income*

Interest income is recognised on an accrual basis using the effective interest method.





## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (n) Employee Benefits

##### (i) Short Term Employee Benefits

Wages, salaries, paid annual leave, paid sick leave, bonuses and non-monetary benefits are accrued in the period in which the associated services are rendered by employees of the Company and its subsidiaries. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick and medical leave are recognised when the absences occur. The expected cost of accumulating compensated absences is measured as additional amount expected to be paid as a result of the unused entitlement that has accumulated at the end of the reporting period. Past-service costs are recognised immediately in profit or loss.

##### (ii) Defined Contribution Plan

The Company's and its subsidiaries contributions to defined contribution plans regulated and managed by the government are charged to profit or loss in the period to which they relate. Once the contributions have been paid, the Company and its subsidiary companies have no further financial obligations.

#### (o) Income Tax Expense

Income taxes for the period comprise current and deferred taxes.

Current tax is the expected amount of income taxes payable in respect of the taxable profit for the period and is measured using the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax liabilities are recognised for all taxable temporary differences other than those that arise from goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is recognised in profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs. The carrying amounts of deferred tax assets are reviewed at each end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be utilised.

Revenue is stated net of any Sales and Services Tax ("SST") collected. SST paid on goods and services purchased are registered as part of the cost of purchase of such goods and services, unless the SST is recoverable from the tax authority, in which case the SST paid is recognised as a receivable.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (p) Related Parties

A related party is a person or entity that is related to the entity that is preparing its financial statements (the reporting entity).

A related party is:

- (i) a person or a close member of that person's family is related to a reporting entity if that person:
  - a. has control or joint control of the reporting entity;
  - b. has significant influence over the reporting entity; or
  - c. is a member of the key management personnel of the reporting entity or of a holding company of the reporting entity.
- (ii) an entity is related to a reporting entity if any of the following conditions applies:
  - a. the entity and the reporting entity are members of the same group (which means that each holding company, subsidiaries and fellow subsidiaries is related to the others).
  - b. one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - c. both entities are joint ventures of the same third party.
  - d. one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - e. the entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
  - f. the entity is controlled or jointly controlled by a person identified in (i).
  - g. a person identified in (i)(b) has significant influence over the entity or is a member of the key management personnel of the entity (or of the holding company of the entity).
  - h. The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the holding company of the reporting entity.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

Key management personnel is defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Company and of the subsidiary companies either directly or indirectly. The key management personnel includes all the directors of the Company and directors of the subsidiaries, members of senior management and chief executive officer of the Company as well as members of senior management and chief executive officers of major subsidiaries of the Group.

##### (q) Cash And Cash Equivalents

For the purposes of the statements of cash flows, cash and cash equivalents comprise cash in hand, bank balances and highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (r) Functional And Foreign Currency

##### (i) *Functional and Presentation Currency*

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

##### (ii) *Foreign Currency Transactions and Balances*

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the exchange rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

##### (iii) *Foreign Operations*

Assets and liabilities of foreign operations, including goodwill and fair value adjustments arising from the acquisition of foreign operations, are translated into RM for consolidation at the rates of exchange ruling at the end of the reporting period. Revenues and expenses of foreign operations are translated into RM at the average rates for the financial year. All exchange differences arising from translation are recognised directly to other comprehensive income and accumulated in equity under translation reserve. On disposal of a foreign operation, accumulated translation differences recognised in other comprehensive income relating to that particular foreign operation is reclassified from equity to comprehensive income.

#### (s) Provisions For Liabilities

Provisions for liabilities are recognised when the Group and the Company have a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and when a reliable estimate of the amount of the obligation can be made. Provisions are reviewed at each end of reporting date and adjusted to reflect the current best estimate.

Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditure expected to be required to settle the obligation. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

Any reimbursement that the Group or the Company can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision. The expense relating to any provision is presented in the profit or loss, net of any reimbursement.

#### (t) Contingent Liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group and of the Company. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### (u) Earnings Per Ordinary Share ("EPS")

The Group presents basic and diluted earnings per share data for its ordinary shares.

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held, if any.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, if any, for the effect of all dilutive potential ordinary shares, which comprise warrants and share options granted to the employees.

##### (v) Operating Segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision makers to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available. An operating segment may engage in business activities for which it has yet to earn revenues.

##### (w) Borrowing costs

Borrowing costs are interests and other cost that the Group incurs in connection with borrowing of funds.

##### (x) Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:-

- in the principal market for the asset or liability; or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group and by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

Valuation techniques that are appropriate in the circumstances and for which sufficient data are available, are used to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### (x) Fair Value Measurement (Cont'd)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: fair value is derived from quoted prices (unadjusted) in active markets for identical financial assets or liabilities that the entity can access at the measurement date.
- Level 2: fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the financial assets or liabilities, either directly or indirectly.
- Level 3: fair value is estimated using unobservable inputs for the financial assets and liabilities.

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The estimates and judgements that affect the application of the Group's and the Company's accounting policies and disclosures, and have a significant risk of causing a material adjustment to the carrying amounts of assets, liabilities, income and expenses are discussed below.

#### (a) Depreciation of Property, Plant and Equipment And Investment Property

The estimates for residual values, useful lives and related depreciation charges for the property, plant and equipment and investment property are based on commercial and production factors which could change significantly as a result of technical innovations and competitors' action in response to the market conditions.

The Group and the Company anticipate that the residual values of their property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount.

Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

The carrying amount of property, plant and equipment and investment property are disclosed in Note 5 and Note 7.

#### (b) Measurement Of Right-of-use Assets And Lease Liabilities

The measurement of a lease liability and the corresponding right-of-use asset includes in-substance fixed payments, variable lease payments linked to an inflation-related index or rate, estimates of lease term, option to purchase, payments under residual value guarantee and penalties for early termination. The actual payments may not coincide with these estimates. The company reassesses the lease liability for any change in the estimates and a corresponding adjustment is made to the right-of-use asset.

The carrying amounts of right-of-use asset and lease liabilities are disclosed in Notes 6 and Note 19.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

##### (c) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Company and its subsidiaries recognise tax liabilities based on their understanding of the prevailing tax laws and estimate of whether such taxes will be due in the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax and deferred tax provisions in the period in which such determination is made.

The carrying amount of current tax asset of the Group is RM12,283 (2019: RM5,525).

##### (d) Provision for ECL of Trade Receivables

The Group and the Company adopted the simplified approach to calculate ECLs for trade receivables. For construction contracts, the Group assessed the risk of each customer individually based on their financial capability, past trend of payments and other external information relating to the customers that are publicly available.

The provision matrix is initially based on the Group's and the Company's historical observed default rates. The Group and the Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

In determining the ECL, management uses its historical credit loss experience for trade receivables to estimate the ECL. Management is not only required to consider historical information that is adjusted to reflect the effects of current conditions and information that provides objective evidence that trade receivables are impaired in relation to incurred losses, but management is also considering, when applicable, reasonable and supportable information that may include forecasts of future economic conditions when estimating the ECL, on an individual and collective basis. The need to consider forward-looking information means that management exercises considerable judgement as to how changes in macroeconomic factors will affect the ECL on trade receivables.

The carrying amount of provision for ECL of trade receivables is disclosed in Note 13.

##### (e) Contingent Liabilities

Determination of the treatment of contingent liabilities is based on management's view of the expected outcome of the contingencies after consulting internal and external experts to the Group for matters in the ordinary course of business.

##### (f) Write Down of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgements and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

The carrying amounts of inventories is disclosed in Note 8.



## NOTES TO THE FINANCIAL STATEMENTS

- 31 December 2020 (CONT'D)

### 5. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:

Group	Note	Leasehold building RM	Plant and machinery RM	Motor vehicles RM	Office and other equipment RM	Right-of-use assets RM	Reclassification on restatement of right-of-use assets RM	Total RM
<i>Cost</i>								
At 1 January 2019								
- As previously reported		620,669	1,334,506	458,705	914,930	-	-	3,328,810
- Effect of adoption of MFRS 16		-	-	(137,323)	-	137,323	-	-
Adjusted balance as at 1 January 2019		620,669	1,334,506	321,382	914,930	137,323	-	3,328,810
Additions		-	-	-	850	871,161	(871,161)	850
Disposals		-	-	(36,500)	(980)	-	-	(37,480)
Written off		-	-	-	(7,818)	-	-	(7,818)
Reclassification		-	-	137,323	-	(137,323)	-	-
At 31 December 2019/ 1 January 2020		620,669	1,334,506	422,205	906,982	871,161	(871,161)	3,284,362
Written off		-	-	-	(54,756)	-	-	(54,756)
Reclassification to right-of-use assets	6	-	-	-	-	(871,161)	871,161	-
At 31 December 2020		620,669	1,334,506	422,205	852,226	-	-	3,229,606





## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Note	Leasehold building RM	Plant and machinery RM	Motor vehicles RM	Office and other equipment RM	Right-of-use assets RM	Reclassification on restatement of right-of-use assets RM	Total RM
<i>Accumulated depreciation</i>								
At 1 January 2019		237,114	1,306,484	341,762	719,567	-	-	2,604,927
- As previously reported		-	-	(67,517)	-	67,517	-	-
- Effect of adoption of MFRS 16								
Adjusted balance as at								
1 January 2019		237,114	1,306,484	274,245	719,567	67,517	-	2,604,927
Charge for the financial year		12,414	23,574	40,844	33,823	217,790	(215,501)	112,944
Disposals		-	-	(19,162)	(506)	-	-	(19,668)
Written off		-	-	-	(7,813)	-	-	(7,813)
Reclassification		-	-	69,806	-	(69,806)	-	-
At 31 December 2019/								
1 January 2020		249,528	1,330,058	365,733	745,071	215,501	(215,501)	2,690,390
Charge for the financial year		12,414	1,053	14,129	30,795	-	-	58,391
Reclassification to								
right-of-use assets	6	-	-	-	-	(215,501)	215,501	-
Written off		-	-	-	(54,240)	-	-	(54,240)
At 31 December 2020		261,942	1,331,111	379,862	721,626	-	-	2,694,541
<i>Net carrying amount</i>								
At 31 December 2020		358,727	3,395	42,343	130,600	-	-	535,065
At 31 December 2019 - Restated		371,141	4,448	56,472	161,911	655,660	(655,660)	593,972



## NOTES TO THE FINANCIAL STATEMENTS

- 31 December 2020 (CONT'D)

### 5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

<i>Company</i>	Office equipment RM
<i>Cost</i>	
At 1 January 2019	20,885
Written off	(7,818)
At 31 December 2019/1 January 2020/31 December 2020	13,067
<i>Accumulated depreciation</i>	
At 1 January 2019	16,173
Charge for the financial year	1,307
Written off	(7,813)
At 31 December 2019/1 January 2020	9,667
Charge for the financial year	1,306
At 31 December 2020	10,973
<i>Net carrying amount</i>	
At 31 December 2020	2,094
At 31 December 2019	3,400

### 6. RIGHT-OF-USE ASSETS

	Group Right-of- use asset RM
<i>Cost</i>	
At 1 January 2019	—
Initial application of MFRS 16	871,161
At 31 December 2019/1 January 2020/31 December 2020	871,161
<i>Accumulated depreciation</i>	
At 1 January 2019	—
Charge for the financial year	217,790
At 31 December 2019/1 January 2020	217,790
Charge for the financial year	217,790
At 31 December 2020	435,580
<i>Net carrying amount</i>	
At 31 December 2020	435,581
At 31 December 2019 - Restated	653,371



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 7. INVESTMENT PROPERTY

	Group and Company 2020 RM	2019 RM
<i>Freehold building, at cost</i>		
At 1 January/31 December	803,607	803,607
<i>Accumulated depreciation</i>		
At 1 January	192,866	176,794
Charge for the financial year	16,072	16,072
At 31 December	208,938	192,866
<i>Net carrying amount</i>		
At 31 December	594,669	610,741

The direct operating expenses in respect of the investment property recognised in the profit or loss of the Group and of the Company amounted to RM9,075 (2019: RM9,075).

Fair value of the investment property is categorised as follows:

	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
<i>Group and Company</i>				
2020				
Freehold building	–	920,000	–	920,000
2019				
Freehold building	–	1,100,000	–	1,100,000

There were no transfers between Level 1 and Level 3 during the financial year ended 31 December 2020 and 31 December 2019.

#### **Level 2 fair value**

Level 2 fair values of buildings have been derived using the comparison approach. Sales prices of comparable buildings in close proximity are adjusted for differences in key attributes such as property size. The most significant input into this valuation approach is price per square foot of the comparable buildings.

#### **Highest and best use**

In estimating the fair value of the properties, the highest and best use of the properties is their current use.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 8. INVENTORIES

	Group 2020 RM	2019 RM
<i>At lower of cost and net realisable value:</i>		
Non-current		
Land held for property development		
- A Freehold land at cost	28,202,375	28,202,375
- Development costs	8,291,629	8,264,640
	36,494,004	36,467,015
Current		
Finished goods	3,823,484	3,695,958
Less: Accumulated impairment losses	(893,855)	(893,855)
	2,929,629	2,802,103
	39,423,633	39,269,118
Recognised in profit or loss		
Inventories recognised as cost of sales	950,782	1,842,774

### 9. INVESTMENT IN SUBSIDIARIES

	Group 2020 RM	2019 RM
<i>Unquoted shares, at cost</i>		
In Malaysia		
At 1 January/31 December	15,824,827	15,824,827
Less: Accumulated impairment losses		
At 1 January	(11,833,509)	(12,824,824)
Reversal of impairment loss	-	991,315
At 31 December	(11,833,509)	(11,833,509)
	3,991,318	3,991,318
Loan that are part of net investments	37,018,702	36,977,938
	41,010,020	40,969,256

Loans that are part of net investments represent amount owing by a subsidiary which is non-trade in nature, unsecured, and non-interest bearing. The settlement of the amount is neither planned nor likely to occur in the foreseeable future as it is the Company's intention to treat them as a long-term source of capital to a subsidiary. As this amount is, in substance, a part of the Company's net investment in the subsidiary, it is stated at cost less impairment loss, if any.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 9. INVESTMENT IN SUBSIDIARIES (CONT'D)

Details of the subsidiary companies are as follows:

Name of company	Principal place of business/ country of incorporation	Ownership interests		Principal activities
		2020 %	2019 %	
Direct subsidiaries				
Syarikat Bukit Granite Sdn. Bhd. ("SBG")	Malaysia	100	100	Processing, trading, exporting and contract workmanship of high quality marble and granite slabs and investment holding.
Atlas Rhythm Sdn. Bhd. ("AR")	Malaysia	100	100	Property development.
Indirect holding: Subsidiary company of SBG:				
Montana Madencilik Mermer Sanayi Insaat Ve Ticaret Limited Sirketi ("Montana")^ # @	Republic of Turkey	100	100	Ceased operation.

<sup>^</sup> Subsidiary not audited by SBY Partners PLT

# Consolidated using management accounts as the audited financial statements of this subsidiary is not available for consolidation and the subsidiary is currently inactive. There is no legal requirement for the entity to be audited.

@ Montana Madencilik Mermer Sanayi Insaat Ve Ticaret Limited Sirketi ("Montana") has applied for striking-off on the basis that Montana has ceased operations and has no intention to carry on its business. At the date of this report, the strike-off application for Montana is still in progress.

#### Impairment loss recognised

Impairment loss was provided for investment in subsidiaries in which these subsidiaries had accumulated losses and had deficits in their shareholders' equity. The forecasted financial position, financial performance and cash flows of these subsidiaries are not expected to generate sufficient recoverable amount to justify the carrying amount of the investment in these subsidiaries.



## NOTES TO THE FINANCIAL STATEMENTS

- 31 December 2020 (CONT'D)

### 10. DEFERRED TAX ASSETS

	Group 2020 RM	2019 RM
At 1 January	5,395	–
Realised to profit or loss ( <i>Note 27</i> )	–	5,395
At 31 December	5,395	5,395

The deferred tax assets are in respect of deductible temporary differences arising from the qualifying plant and equipment's total capital allowances claimed in excess of corresponding accumulated depreciation.

### 11. GOODWILL

	Group 2020 RM	2019 RM
<i>Cost</i>		
At 1 January 2019/31 December 2020	1,477,440	1,477,440
<i>Less: Accumulated impairment losses</i>		
At 1 January 2019/31 December 2020	1,477,440	1,477,440
<i>Net carrying amount</i>		
At 1 January 2019/31 December 2020	–	–

#### *Group*

The goodwill mainly arose from the acquisition of Syarikat Bukit Granite Sdn. Bhd. The amount of goodwill initially recognised was dependent upon the allocation of the purchase price to the fair value of the identifiable assets acquired and the liabilities assumed.

The carrying amount of the goodwill is assessed for impairment on an annual basis. The recoverable amount of the goodwill is determined based on the assessment of the value-in-use, using discounted cash flow forecast and projections based on financial budgets approved by the management.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 12. CONTRACT ASSETS

	Group 2020 RM	2019 RM
Aggregate cost incurred to date	61,260,939	76,218,160
Add: Attributable profits	3,079,799	5,235,887
	64,340,738	81,454,047
Less: Progress billings	(63,272,796)	(79,976,140)
	1,067,942	1,477,907
Represented by: Contract assets	1,067,942	1,477,907

The contract assets represent the unbilled amount for work completed as at the reporting date. This amount will be transferred to trade receivables when the right to bill becomes unconditional.

#### 13. TRADE RECEIVABLES

	Group 2020 RM	2019 RM Restated
Trade receivables	2,865,275	2,736,173
Less: Accumulated impairment losses	(1,365,687)	(1,365,687)
	1,499,588	1,370,486

Trade receivables are non-interest bearing and are generally on 30 to 60 days (2019: 30 to 60 days) credit terms. Other credit terms are assessed and approved on a case-by-case basis. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Movements in the accumulated impairment losses are as follows:

	Group 2020 RM	2019 RM
At 1 January	1,365,687	1,394,429
Written off	–	(28,742)
At 31 December	1,365,687	1,365,687



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 13. TRADE RECEIVABLES (CONT'D)

Included in trade receivables are retention sums of RM1,198,836 (2019: RM1,427,979) relating to the ongoing construction work. The retention sums are unsecured, interest-free and are expected to be collected as follows:

	2020 RM	2019 RM Restated
Within 1 year	1,060,092	391,341
Between 1 - 2 years	100,785	639,485
Between 2 - 3 years	37,959	315,558
Between 3 - 5 years	–	81,595
	1,198,836	1,427,979

Included in trade receivables is an amount of RM434,471 (2019: RM663,411) owing by companies in which a director of the company has interest.

The information about the credit exposure are disclosed in Note 33(a)(iii) to the financial statements.

### 14. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2020 RM	2019 RM Restated	2020 RM	2019 RM
Other receivables	1,352,748	1,341,978	1,314,000	1,314,000
Deposits	744,949	744,949	6,161	6,161
Prepayments	21,526	20,550	2,036	1,552
	2,119,223	2,107,477	1,322,197	1,321,713
Less: Accumulated impairment losses	(2,007,588)	(2,007,588)	(1,314,000)	(1,314,000)
	111,635	99,889	8,197	7,713

### 15. AMOUNT OWING BY A SUBSIDIARY

Amount owing by a subsidiary is non-trade in nature, unsecured, interest free, repayable on demand and is expected to be settled in cash.

### 16. FIXED DEPOSITS WITH A LICENSED BANK

The fixed deposits with a licensed bank earn effective interest rates ranged from 1.45% to 2.75% (2019: 2.50% to 2.75%) per annum. The fixed deposits have maturity period of 365 days (2019: 365 days).

The money market deposits with a licensed bank earn effective interest rates ranged from 1.30% to 2.15% (2019: Nil) per annum. The money market deposits have maturity period ranged from 3 to 32 days (2019: Nil).

Included in deposits placed with a licensed bank of the company is an amount of RM12,000 (2019: RM12,000) pledged for bank facilities granted as disclosed in Note 34 to the financial statements.





## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 17. SHARE CAPITAL

	2020	Group and Company		2019
	Number of ordinary shares	2019	2020	2019
			RM	RM
Issued and fully paid up:				
As at 1 January/31 December	263,899,852	263,899,852	39,584,978	39,584,978

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regards to the Company's residual assets.

#### 18. OTHER RESERVES

	Group	
	2020	2019
	RM	RM
Foreign currency translation reserve	(407,295)	(408,832)

The foreign currency translation reserve represented exchange differences arose from the translation of a foreign subsidiary financial statements in which the functional currencies were different from the Group's presentation currency.

#### 19. LEASE LIABILITIES

The lease liabilities are repayable as follows:

	Future instalments payable	Undue interest	Principal payable
	RM	RM	RM
2020			
<i>Shown under current liabilities</i>			
Within 1 year	233,040	(17,232)	215,808
<i>Shown under non-current liabilities</i>			
Between 2 to 5 years	233,040	(6,191)	226,849
	466,080	(23,423)	442,657
	RM	RM	RM
2019			
<i>Shown under current liabilities</i>			
Within 1 year	233,040	(27,736)	205,304
<i>Shown under non-current liabilities</i>			
Between 2 to 5 years	466,080	(23,422)	442,658
	699,120	(51,158)	647,962



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 19. LEASE LIABILITIES (CONT'D)

#### The Company as lessee

The Company has entered into lease arrangements on rental of a piece of leasehold land.

The aggregate future minimum lease payables as at the end of each reporting period as follow:

	2020 RM	2019 RM
Leasehold land		
- within 1 year	233,040	233,040
- between 2 to 5 years	233,040	466,080
	466,080	699,120

The interest rate implicit in the lease is 5% (2019: 5%).

### 20. TRADE PAYABLES

Trade payables are non-interest bearing and are generally on 30 to 60 days (2019: 30 to 60 days) credit terms. Other credit terms are assessed and approved on a case-by-case basis.

Included in trade payables are retention sums of RM149,410 (2019: RM366,935) relating to the ongoing construction work. The retention sums are unsecured, interest-free and are expected to be settled as follows:

	2020 RM	Group 2019 RM
Within 1 year	115,998	210,467
Between 1 - 2 years	33,412	123,056
Between 2 - 3 years	—	33,412
	149,410	366,935

### 21. OTHER PAYABLES AND ACCRUALS

	2020 RM	Group 2019 RM	Company 2020 RM	2019 RM
Other payables	125,143	138,611	21,845	21,843
Accruals	513,320	76,946	85,935	106,657
Deposit received	456,652	483,592	—	—
Provision	27,887	27,887	—	—
	1,123,002	727,036	107,780	128,500

Included in accruals in the Group are accruals for construction costs amounting to RM285,901 (2019: RM305,363).

A provision of RM27,887 (2019: RM27,887) was credited in previous financial year in respect of the Company's obligation to dismantle and remove the items and restore the site after the end of 4 years tenure. The provision has been calculated using a discount rate of 5% (2019: 5%).



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 22. REVENUE

	Group	
	2020 RM	2019 RM
Construction contracts	3,079,799	5,235,887
Sale of goods and services rendered	477,920	270,104
	3,557,719	5,505,991
Timing and recognition:		
- at a point in time	477,920	270,104
- over time	3,079,799	5,235,887
	3,557,719	5,505,991

#### Disaggregation of revenue

The Group presented the building materials segments in accordance with MFRS 8 Operating Segments. For the purpose of disclosure of disaggregation of revenue, it disaggregates revenue into construction contracts (contract workmanship and related services) and sale of goods and services (sales of stones).

#### Transaction price allocated to the remaining performance obligation

The Group applies the practical expedient in paragraph 121(a) of MFRS 15 and do not disclose information about remaining performance obligations that have original expected durations of one year or less.

#### 23. COST OF SALE

	Group	
	2020 RM	2019 RM
Construction contracts	2,116,677	4,031,724
Cost of goods sold	304,750	303,342
	2,421,427	4,335,066

#### 24. OTHER OPERATING INCOME

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
Fixed deposit interests	20,264	82,745	4,073	9,827
Money market deposit interests	17,434	7,335	2,893	7,335
Waiver of payables	—	30,506	—	—
Reversal of impairment loss on trade receivables	—	28,742	—	991,315
	37,698	149,328	6,966	1,008,477



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 25. FINANCE COSTS

	Group 2020 RM	2019 RM
Interest expenses:		
Bank guarantee charges	235	444
Trust receipt charges	—	55,415
Lease liabilities interests	10,258	37,724
	10,493	93,583

### 26. (LOSS)/PROFIT BEFORE TAXATION

	Group 2020 RM	2019 RM	Company 2020 RM	2019 RM
(Loss)/profit before taxation is stated <i>after charging</i>				
Auditors' remuneration				
- current year's provision	75,000	112,000	57,000	62,000
- other service provision	5,000	—	—	—
- under provision in respect of prior year	36,040	23,800	21,000	12,000
Depreciation of property, plant and equipment (Note 5)	58,391	112,944	1,306	1,307
Depreciation of investment property (Note 7)	16,072	16,072	16,072	16,072
Depreciation of right-of-use assets (Note 6)	217,790	217,790	—	—
Equipment written off	516	—	—	—
Loss on disposal of property, plant and equipment	—	13,912	—	—
Loss on disposal of a subsidiary	2,743	—	—	—
Rental of copier machine	2,200	2,400	—	—
Employee benefit expenses (Note 29)	1,561,544	1,980,414	259,484	385,341
<i>and crediting:</i>				
Waiver of payables	—	30,506	—	—
Reversal of impairment loss on trade receivables	—	28,742	—	—



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 27. INCOME TAX EXPENSE

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
Malaysian income tax:				
- current year's provision	—	—	—	—
Deferred tax ( <i>Note 10</i> ):				
- origination and reversal of temporary differences	—	(5,395)	—	—
	—	(5,395)	—	—

Income tax is calculated based on the Malaysian statutory tax rate of 24% (2019: 24%) of the estimated assessable profits for the financial year. Taxation for other jurisdiction is calculated at the rate prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to (loss)/profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate is as follows:

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
(Loss)/profit before taxation	(593,143)	(685,967)	(549,427)	309,085
Income tax expense at Malaysian statutory tax rate of 24% (2019: 24%)	(142,354)	(164,632)	(131,862)	74,180
• Adjustments for the following tax effects:				
- expenses not deductible for tax purposes	(141,407)	240,891	(133,534)	167,854
- income not subject to tax	(1,672)	(11,301)	(1,672)	(242,034)
- deferred tax assets not recognised during the financial year	9,060	9,737	—	—
- utilisation of deferred tax assets not recognised in respect of prior year	(6,441)	(80,090)	—	—
	143,012	159,237	131,862	(74,180)
	—	(5,395)	—	—



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 27. INCOME TAX EXPENSE (CONT'D)

The amount of temporary differences for which no deferred tax assets have been recognised in the statement of financial position are as follows:

	2020 RM	Group 2019 RM
Excess of capital allowances claimed over corresponding accumulated depreciation	(319,903)	(349,312)
Unutilised of capital allowance	752,741	750,045
Unutilised of investment tax allowances	442,165	442,165
Unutilised of business losses	3,949,543	3,970,738
	4,824,546	4,813,636

#### 28. LOSS PER ORDINARY SHARE

##### Loss Per Ordinary Share

The basic loss per ordinary share as at 31 December 2020 is arrived at by dividing the Group's loss attributable to owners of the Company by the weighted average number of ordinary shares issued and calculated as follows:

	2020 RM	Group 2019 RM
Loss attributable to owners of the Company (RM)	(593,143)	(680,572)
Weighted average number of ordinary shares (units): Ordinary shares as at 1 January/31 December	263,899,852	263,899,852
Basic loss per ordinary share (Sen)	(0.23)	(0.26)

##### Diluted Loss Per Ordinary Share

The diluted loss per ordinary share calculation is equivalent to the basic loss per share as the Company does not have potential ordinary shares outstanding at the end of the reporting period.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 29. EMPLOYEE BENEFIT EXPENSES

The employee benefit expenses recognised in profit or loss are as follows:

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
Salaries, bonus, wages and allowances	1,278,154	1,635,386	112,180	187,200
Defined contribution plan	141,155	158,766	12,696	22,608
Other employee benefit	142,235	186,262	134,608	175,533
	1,561,544	1,980,414	259,484	385,341

Included in employee benefit expenses are directors' remuneration who are also the key management personnel of the Group and of the Company are as follows:

	Group/Company	
	2020 RM	2019 RM
Directors' remuneration		
- fees	120,250	164,000
- other emoluments	44,276	135,229

#### 30. CHANGES IN LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the liabilities of the Group arising from the financing activities, including both cash and non-cash changes as follows: -

	At 01.01.2020 RM	Net Cash Flows RM	Non-cash Changes RM	At 31.12.2020 RM
<i>Group</i>				
Lease liabilities	647,962	(205,305)	-	442,657

	At 01.01.2019 RM	Net Cash Flows RM	Non-cash Changes RM	At 31.12.2019 RM
<i>Group</i>				
Lease liabilities	-	(195,312)	843,274	647,962



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 31. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the Managing Director as chief operating decision maker in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on their building materials, investment holding and property development.

The Group is organised into three main business segments as follows:

(a) Building materials

Involved in supply, delivery and installation of stone and tiling works.

(b) Investment holding

Involved in investment holding.

(c) Property development

Involved in property development activity.

For the purpose of making decisions about resource allocation, the Executive Director assesses the performance of the operating segments based on operating profits or losses which is measured differently from those disclosed in the financial statements.

The Managing Director is of the opinion that all inter-segment transactions are entered into in the normal course of business and are at arm's length basis in a manner similar to transactions with third parties. The effects of such inter-segment transactions are eliminated on consolidation.





# NOTES TO THE FINANCIAL STATEMENTS

## - 31 December 2020 (CONT'D)

### 31. OPERATING SEGMENTS (CONT'D)

#### Business segments

	Building materials RM	Investment holding RM	Property development RM	Total RM
<b>Group 2020</b>				
<b>Revenue</b>				
External revenue	3,557,719	–	–	3,557,719
Inter-company	–	–	–	–
Total revenue	3,557,719	–	–	3,557,719
<b>Results</b>				
Segment operating loss	(8,112)	(559,139)	(46,767)	(614,018)
Other operating income				37,698
Unallocated expenses				(6,330)
Finance costs				(10,493)
Loss before taxation				(593,143)
Income tax expense				–
Loss after taxation/Loss attributable to equity holders of the Company				(593,143)
<b>Assets</b>				
Segment assets	8,350,905	635,626	36,624,195	45,610,726
Total assets				45,610,726
<b>Liabilities</b>				
Segment liabilities	1,907,471	125,146	5,914	2,038,531
Total liabilities				2,038,531
<b>Other information</b>				
Depreciation of property, plant and equipment				58,391
Depreciation of investment property				16,072
Depreciation of right-of-use assets				217,790
Equipment written off				516



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 31. OPERATING SEGMENTS (CONT'D)

#### Business segments (Cont'd)

	Building materials RM	Investment holding RM	Property development RM	Total RM
<b>Group 2019</b>				
<b>Revenue</b>				
External revenue	5,505,991	–	–	5,505,991
Inter-company	–	–	–	–
Total revenue	5,505,991	–	–	5,505,991
<b>Results</b>				
Segment operating loss	39,961	(714,790)	(49,138)	(723,967)
Other operating income				1,075,808
Finance costs				(93,583)
Loss before taxation				258,258
Income tax expense				5,395
Adjustments and eliminations				263,653 (944,225)
Loss after taxation/Loss attributable to equity holders of the Company				(680,572)
<b>Assets</b>				
Segment assets	9,177,702	637,842	36,630,062	46,445,606
Total assets				46,445,606
<b>Liabilities</b>				
Segment liabilities	2,136,394	139,634	5,777	2,281,805
Total liabilities				2,281,805
<b>Other information</b>				
Reversal of impairment on trade receivables				(28,742)
Payable written off				(30,506)
Depreciation of property, plant and equipment				112,944
Depreciation of investment property				16,072
Depreciation of right-of-use assets				217,790
Loss on disposal of property, plant and equipment				13,912

#### Geographical information

No information is prepared on the geographical segment as the Group principally operates within Malaysia.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 32. RELATED PARTY DISCLOSURE

(a) Identities of related parties

- (i) The Group has related party relationship with companies in which directors have financial interest and its key management personnel; and
- (ii) The Company has related party relationships with its subsidiaries and key management personnel.

(b) In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company carried out the following transactions with the related parties during the financial year as follows:

(i) Transaction with related parties

	Group 2020 RM	2019 RM
Sales of stones and provision of contract workmanship and other related services to a company in which a director has interest	1,609,722	2,993,721

The directors are of the opinion that all the transactions above have been entered into in the normal course of business and have been established on terms and conditions that are not materially different from that obtainable in transactions with unrelated parties.

(ii) Compensation of key management personnel

	Group/Company 2020 RM	2019 RM
<u>Short-term employee benefit expenses</u>		
Executive Director:-		
- Salary	40,000	120,000
- other emoluments	4,276	15,229
	44,276	135,229
Non-executive Director:-		
- fees	120,250	164,000
	164,526	299,229



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 33. FINANCIAL INSTRUMENTS

The Group's activities are exposed to interest rate risk, foreign currency risk, credit risk and liquidity and cash flow risks. The Group's and the Company's overall financial risk management objective is to optimise value for their shareholders. The Group and the Company do not trade in derivatives instruments.

#### (a) Financial Risk Management Policies

The Group's and the Company's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's and the Company's businesses whilst managing each of these risks as summarised below:

##### (i) Interest Rate Risk

Interest rate is the risk that the fair value or future cash flows of the company's financial instruments will fluctuate because of changes in market interest rates.

The company's exposures to interest rate risk arise mainly from its deposits placed with financial institutions and interest-bearing financial liabilities. The company manages its interest-bearing deposits placement by placing such balances on varying maturities and interest rate returns. The company's policies in dealing with interest bearing financial liabilities are to obtain the financing with the most favourable interest rates in the market.

##### Interest Rate Risk Sensitivity Analysis

	Group	
	2020 Increase/ (decrease) RM	2019 Increase/ (decrease) RM
Effects on loss after taxation/equity		
Increase of 100 basis points	(3,364)	(4,925)
Decrease of 100 basis points	3,364	4,925

##### (ii) Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of the Group's entities.

The currencies giving rise to this risk is primarily New Turkish Lira (TRY). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

The net unhedged financial assets/(liabilities) of the Group that are not denominated in RM are as follows:-

	TRY	
	2020 RM	2019 RM
<b>Group</b>		
Cash and bank balances	20,490	13,880
Other payables	(16,436)	(11,134)
Currency exposure	4,054	2,746



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 33. FINANCIAL INSTRUMENTS (CONT'D)

##### (a) Financial Risk Management Policies (Cont'd)

###### (ii) Foreign Currency Risk (Cont'd)

###### Foreign Currency Risk Sensitivity Analysis

The Group's principal foreign currency exposure relates mainly New Turkish Lira.

The directors believe that the impact of foreign currency fluctuation will not significantly affect the profitability of the Group and of the Company. As such, sensitivity analysis is not presented.

###### (iii) Credit Risk

Credit risk is the risk of financial loss to the Group and the Company that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's exposure to credit risk is primarily arises from its trade receivables and contract assets while the Company's exposure to credit risk primarily arises from amount owing by a subsidiary. The Group and the Company have a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limit and monitoring procedures. Credit quality of a customer is assessed based on an extensive credit rating scorecard and individual credit limits are defined in accordance with this assessment.

###### **Trade receivables and contract assets**

As at the end of the reporting period, the maximum exposure to credit risk arising from trade receivables and contract assets is represented by the carrying amounts in the statements of financial position. The carrying amount of trade receivables and contract assets are not secured by any collateral or supported by any other credit enhancements. In determining the recoverability of these receivables, the Group considers any change in the credit quality of the receivables from the date the credit was initially granted up to the reporting date. The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Company monitors the results of the subsidiaries in determining the recoverability of the intercompany balances.

###### Concentration of credit risk

The Group determines the credit risk concentration of its trade receivables and contract assets by industry sector profile on an ongoing basis. The credit risk concentration profile of the Group's trade receivables and contract assets at the reporting date are as follows:

	2020 RM	2019 %	Group 2020 RM	2019 %
<b>Trade receivables</b>				
Supply of goods and construction services	1,499,588	100	1,370,486	100
<b>Contract assets</b>				
Construction services	1,067,942	100	1,477,907	100

###### Recognition and measurement of impairment loss

The Group applies the simplified approach to providing for impairment losses prescribed by MFRS 9, which permits the use of the lifetime expected credit losses ("ECL") provision for trade receivables and contract assets. To measure the impairment losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected credit losses also incorporate forward looking information.

For construction contracts, the Group assessed the risk of each customer individually based on their financial capability, past trend of payments and other external information relating to the customers that are publicly available.



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 33. FINANCIAL INSTRUMENTS (CONT'D)

#### (a) Financial Risk Management Policies (Cont'd)

##### (iii) Credit Risk (Cont'd)

The table below provides information about the exposure on credit risk for trade receivables and contract assets as at 31 December 2020 and 2019:

	2020 RM	Group 2019 RM
Contract Assets		
Current (not past due)	1,067,942	1,477,907
Not past due	478,485	146,563
Past due but not impaired:		
- more than 30 days	116,407	3,425
- more than 60 days	26,386	109,191
- more than 90 days	2,243,997	2,476,994
Impaired	2,386,790 (1,365,687)	2,589,610 (1,365,687)
	1,499,588	1,370,486

Trade receivables that are neither past due nor impaired are creditworthy receivables with good payment records with the company.

Trade receivables that are past due but not impaired are unsecured in nature. They are creditworthy receivables.

At the end of the reporting year, trade receivables that are individually impaired were those that have defaulted in payments. These receivables are not secured by any collateral or credit enhancement.

#### Other receivables and other financial assets

For other receivables and other financial assets (including cash and cash equivalents), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. At the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other financial assets is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of assets and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information.

A significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 33. FINANCIAL INSTRUMENTS (CONT'D)

##### (a) Financial Risk Management Policies (Cont'd)

###### (iii) Credit Risk (Cont'd)

Some intercompany loans between entities with the Group are repayable on demand. For loans that are repayable on demand, impairment losses are assessed based on the assumption that repayment of the loan is determined at the reporting date. If the borrower does not have sufficient high liquid resources when the loan is demanded, the Group and the Company will consider the expected manner of recovery and recovery period of the intercompany loan.

- Liquidity and Cash Flow Risks

Liquidity and cash flow risks are the risks that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds.

The Group's and the Company's exposure to liquidity and cash flow risks arise mainly from trade and other payables and lease liabilities. The Group and the Company practise risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

The following tables set out the maturity profile of the financial liabilities as at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):

Group 2020	Weighted Average Effective Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand Or Within 1 Year RM	1 - 5 Years RM
Trade payables	—	472,872	472,872	472,872	—
Other payables and accruals	—	1,123,002	1,123,002	1,123,002	—
Lease liabilities	5.00	442,657	442,657	233,040	233,040
		2,038,531	2,038,531	1,828,914	233,040

Group 2019	Average Effective Rate %	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand Or Within 1 Year RM	1 - 5 Years RM
Trade payables	—	906,807	906,807	906,807	—
Other payables and accruals	—	727,036	727,036	727,036	—
Lease liabilities	5.00	647,962	647,962	233,040	466,080
		2,281,805	2,281,805	1,866,883	466,080



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 33. FINANCIAL INSTRUMENTS (CONT'D)

#### (a) Financial Risk Management Policies (Cont'd)

##### (ii) Credit Risk (Cont'd)

##### Recognition and measurement of impairment loss (Cont'd)

Company 2020	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	On Demand Or Within 1 Year RM
Other payables and accruals	107,780	107,780	107,780
<b>2019</b>			
Other payables and accruals	128,500	128,500	128,500
Financial guarantee contracts	–	8,200,000	–
	128,500	8,328,500	128,500

#### (b) Capital Risk Management

The Group and the Company manage their capital to ensure that the Group and the Company will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders' value. To achieve this objective, the Group and the Company may make adjustments to the capital structure in view of changes in economic conditions, such as returning of capital to shareholders or issuing new shares.

The Group and the Company manage their capital based on debt-to-equity ratio. The debt-to-equity ratio is calculated as net debt divided by total equity. Net debt for the Group and the Company are calculated as trade and other payables plus accruals and lease liabilities less fixed deposits with a licensed banks and cash and bank balances.

The debt-to-equity ratios of the Group and of the Company as at the end of the financial year were as follows:

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
Trade payables	472,872	906,807	–	–
Other payables and accruals	1,123,002	727,036	107,780	128,500
Lease liabilities	442,657	647,962	–	–
	2,038,531	2,281,805	107,780	128,500
Less: Cash and bank balances	(124,935)	(606,457)	(9,017)	(2,108)
	1,913,596	1,675,348	98,763	126,392
Total equity	43,572,198	44,163,801	43,965,283	44,514,710
Debt-to-equity ratio	0.04	0.04	0.002	0.003

There were no changes in the Group's and the Company's approach to capital management during the financial year.





## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 33. FINANCIAL INSTRUMENTS (CONT'D)

##### (c) Classification of Financial Instruments

	Group		Company	
	2020 RM	2019 RM	2020 RM	2019 RM
Financial Assets				
<u>Measured at amortised cost</u>				
Trade receivables	1,499,588	1,370,486	–	–
Other receivables, deposits and prepayments	111,635	99,889	8,197	7,713
Amount owing by a subsidiary	–	–	2,449,066	3,049,992
Fixed deposits with licensed banks	1,800,000	1,752,745	–	–
Cash and bank balances	124,935	606,457	9,017	2,108
	3,536,158	3,829,577	2,466,280	3,059,813
Financial Liabilities				
<u>Measured at amortised cost</u>				
Trade payables	472,872	906,807	–	–
Other payables and accruals	1,123,002	727,036	107,780	128,500
Lease liabilities	442,657	647,962	–	–
	2,038,531	2,281,805	107,780	128,500

##### (d) Fair Values of Financial Instruments

The carrying amounts of the financial assets and financial liabilities of the Group and of the Company reported in the financial statements approximated their fair values due to the relatively short term nature, except for:-

- (i) the investment in unquoted shares which is measured at FVTOCI. However, it was not practicable to estimate the fair value of investment in unquoted shares due to the lack of comparable quoted prices in an active market and the fair value cannot be reliably measured; and
- (ii) the investment in quoted shares which is measured at fair value.

Fair value estimates are made at a specific point in time and based on relevant market information and information about the financial instruments. These estimates are subjective in nature, involve uncertainties and matters of significant judgement and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 33. FINANCIAL INSTRUMENTS (CONT'D)

##### (e) Fair Value Hierarchy

The fair value measurement hierarchies used to measure assets and liabilities carried at fair value in the statements of financial position as at 31 December 2020 are as follows:

- (i) Level 1 fair value is derived from quoted prices (unadjusted) in active markets for identical financial assets or liabilities that the entity can access at the measurement date.
- (ii) Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the financial assets or liabilities, either directly or indirectly.
- (iii) Level 3 fair value is estimated using unobservable inputs for the financial assets and liabilities.

Group 2020	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
Financial Assets				
Investment property				
- Freehold building	–	920,000	–	920,000
<hr/>				
2019				
Financial Assets				
Investment property				
- Freehold building	–	1,100,000	–	1,100,000
<hr/>				

There has been no transfer between Level 1 and Level 2 during the financial year.

#### 34. CONTINGENT LIABILITIES

	Group 2020 RM	2019 RM
Performance bonds extended to third parties		
- project related	12,000	12,000
<hr/>		



## NOTES TO THE FINANCIAL STATEMENTS

### - 31 December 2020 (CONT'D)

#### 35. SIGNIFICANT EVENT DURING THE FINANCIAL YEAR AND SUBSEQUENT EVENT AFTER THE FINANCIAL YEAR

On 11 March 2020, the World Health Organisation declared the Covid-19 outbreak as a pandemic in recognition of its rapid spread across the globe. The outbreak has resulted in stay-home order, social distancing, travel restrictions, quarantine, lockdown and other containment measures imposed by various countries. The emergence of the Covid-19 outbreak in Malaysia since early 2020 has brought disruptions and uncertainties to the Malaysian economy and the market in which the Group operates.

On 18 March 2020, the Malaysian government imposed the Movement Control Order (MCO) and subsequently entered into various phases of movement control to curb the spread of the virus. These restrictions had disrupted the business operations of the Group and weighed on the financial performance of the Group for the current financial year.

As the Covid-19 pandemic situation is still evolving, the eventual impact caused by the pandemic is highly uncertain and subject to change. The Group and Company will continuously evaluate the impact of the pandemic on their operations and financial performance, and appropriate and timely measures will be taken to minimise the economic fallout from the pandemic.

#### 36. COMPARATIVE FIGURES

- (a) The comparative figures of the Group and of the Company were audited by another firm of Chartered Accountants.
- (b) The following entries were made to the statements of profit or loss and other comprehensive income, statements of financial position and statements of cash flows of prior financial year due to reclassification made to conform with the current financial year's presentation as follows:

	As previously reported 2019 RM	Reclassification RM	As restated 2019 RM
<i>Group</i>			
Statements of financial position (extracted):			
<i>Non current assets</i>			
Property, plant and equipment	1,247,343	(653,371)	593,972
Right-of-use assets	—	653,371	653,371
<i>Current assets</i>			
Trade receivables	1,470,375	(99,889)	1,370,486
Other receivables, deposits and prepayments	—	99,889	99,889
<i>Current liabilities</i>			
Loans and borrowings	647,962	(647,962)	—
Lease liabilities	—	647,962	647,962
Trade payables	1,605,956	(699,149)	906,807
Other payables and accruals	—	727,036	727,036
Provisions	27,887	(27,887)	—
Statements of profit or loss and other comprehensive income (extracted):			
Other operating income	59,248	90,080	149,328
Administrative expenses	1,894,614	(1,894,614)	—
Other operating expenses	—	1,894,918	1,894,918
Finance costs	93,887	(304)	93,583
Finance income	90,080	(90,080)	—



## NOTES TO THE FINANCIAL STATEMENTS - 31 December 2020 (CONT'D)

### 36. COMPARATIVE FIGURES (CONT'D)

	As previously reported 2019 RM	Reclassification RM	As restated 2019 RM
<i>Group</i>			
Statements of cash flows (extracted):			
<i>Cash flow from operating activities</i>			
Depreciation of property, plant and equipment	330,734	(217,790)	112,944
Depreciation of right-of-use asset	–	217,790	217,790
Income tax paid	–	(6,861)	(6,861)
Income tax refunded	8,999	6,861	15,860
Trade and other payables	(172,678)	172,678	–
Trade payables	–	(188,163)	(188,163)
Other payables and accruals	–	15,485	15,485
Trade and other receivables	492,194	(492,194)	–
Trade receivables	–	291,543	291,543
Other receivables, deposits and prepayments	–	200,651	200,651
Repayment of lease liabilities/finance lease	(199,358)	4,046	(195,312)
Repayment of finance lease	–	4,046	4,046
<i>Company</i>			
Statements of financial position (extracted):			
<i>Current assets</i>			
Trade and other receivables	7,713	(7,713)	–
Other receivables, deposits and prepayments	–	7,713	7,713
Trade and other payables	128,500	(128,500)	–
Trade payables	–	–	–
Other payables and accruals	–	128,500	128,500
Statements of profit or loss and other comprehensive income (extracted):			
Other operating income	991,315	17,162	1,008,477
Finance income	17,162	(17,162)	–

### 37. AUTHORISATION FOR ISSUE OF FINANCIAL STATEMENTS

These financial statements were authorised for issue on 19 May 2021 by the Board of Directors.



## LIST OF PROPERTIES

Location/Address	Description/ Existing Use	Tenure	Approximate Area	Approximate Age of Building (Years)	Year of Acquisition	Carrying amount as at 31.12.2020
Lot 18-15, Centro Business Centre, No. 8, Jalan Batu Tiga Lama, 41300 Klang, Selangor Darul Ehsan held under Lot No.18-15, HS(M) 8806-HS(M) 8829, PT20412-PT20435, HS(M) 20856 PT27083 Mukim Kapar and GM 5802 Lot 1034 all of Mukim Kapar, Daerah Klang	Office unit/ Investment property	Freehold	260m <sup>2</sup> (built-up)	13	2007	594,669
289, Lot No. 1589, Mukim Of Batu, District Of Kuala Lumpur, State Of Wilayah Persekutuan Kuala Lumpur	Development land/ Property development costs	Freehold	1.214 hectares	N/A	2012	28,202,375



## ANALYSIS OF SHAREHOLDINGS As at 7 May 2021

Total number of Issued Shares : 263,899,852 ordinary shares  
Class of Shares : Ordinary Shares  
Voting Rights : One vote per share

### ANALYSIS BY SHAREHOLDINGS

Distribution of shareholdings according to size:

Size of Holdings	No. of Holders	%	No. of Shares	%
1 - 99	63	1.395	2,472	0.000
100 - 1,000	2,349	52.015	739,344	0.280
1,001 - 10,000	850	18.821	4,951,096	1.876
10,001 - 100,000	1,041	23.051	41,196,565	15.610
100,001 - 13,194,991(*)	212	4.694	76,193,975	28.872
13,194,992 - and above (**)	1	0.022	140,816,400	53.359
<b>Total</b>	<b>4,516</b>	<b>100.000</b>	<b>263,899,852</b>	<b>100.000</b>

\* Less than 5% of issued shares

\*\* 5% and above of issued shares

### DIRECTORS' SHAREHOLDINGS

(As per Register of Directors' Shareholdings)

Name of Directors	Direct		Indirect	
	No. of Shares held	%	No. of Shares held	%
Dato' Lim Kim Huat	—	—	140,816,400 <sup>(1)</sup>	53.359
Loi Heng Sewn	548,100	0.207	—	—
Cheong Marn Seng	9,000	0.003	—	—
Yeoh Chong Keat	—	—	—	—

Notes:

(1) Held through Parallel Pinnacle Sdn Bhd ("Parallel"). Deemed interested pursuant to Section 8(4) of the Companies Act 2016 by virtue of his interest in Golden Century Overseas Ltd, the holding company of Parallel.

### SUBSTANTIAL SHAREHOLDERS' SHAREHOLDINGS

(As per Register of Substantial Shareholders' Shareholdings)

Name of Substantial Shareholders	Direct		Indirect	
	No. of Shares held	%	No. of Shares held	%
Parallel Pinnacle Sdn Bhd	140,816,400	53.359	—	—
Golden Century Overseas Ltd	—	—	140,816,400 <sup>(a)</sup>	53.359
Dato' Lim Kim Huat	—	—	140,816,400 <sup>(b)</sup>	53.359
Datin Chan Shiou Bin	—	—	140,816,400 <sup>(b)</sup>	53.359

Notes:

(a) Deemed interested pursuant to Section 8(4) of the Companies Act 2016 by virtue of Golden Century Overseas Ltd ("Golden Century") being the holding company of Parallel.

(b) Deemed interested pursuant to Section 8(4) of the Companies Act 2016 by virtue of his/her interest in Golden Century, the holding company of Parallel.



## ANALYSIS OF SHAREHOLDINGS

As at 7 May 2021 (CONT'D)

### THIRTY (30) LARGEST SHAREHOLDERS

No.	Name	Holding	%
1.	PARALLEL PINNACLE SDN BHD	140,816,400	53.359
2.	TA NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR TEOH ZIN YOONG</i>	8,774,200	3.324
3.	CIMSEC NOMINEES (TEMPATAN) SDN BHD <i>CIMB FOR AZIZAN BIN ABD RAHMAN (PB)</i>	2,250,000	0.852
4.	TEOH SWEE AUN	1,620,000	0.613
5.	SOO SIEW SENG	1,460,000	0.553
6.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR SOO SIEW SENG (CEB)</i>	1,300,000	0.492
7.	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR TEH BOON CHIEW (STF)</i>	1,100,000	0.416
8.	THEN HON FOH	1,100,000	0.416
9.	TA NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR CHUNG LIONG YIEN</i>	1,098,000	0.416
10.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR TAN ENG NAM (CEB)</i>	1,010,000	0.382
11.	TAN YOUNG TAT	990,100	0.375
12.	MAYBANK NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR AU YONG YIN LING</i>	983,400	0.372
13.	CHAN THENG SUNG	950,000	0.359
14.	CHAN CHOU CHIAN	900,000	0.341
15.	CHONG WEI KOON	890,500	0.337
16.	SURESHVARAN A/L K KALIMUTHU	870,000	0.329
17.	WANG SZE YAO @ WANG MING WAY	850,075	0.322
18.	TEOH HIN HENG	729,200	0.276
19.	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. <i>HOU SIU KEE</i>	650,000	0.246
20.	KENANGA NOMINEES (TEMPATAN) SDN BHD <i>RAKUTEN TRADE SDN BHD FOR TEOH ZIN YOONG</i>	625,800	0.237
21.	LEE KOK HOONG	605,000	0.229
22.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR LIM CHAI BENG (7002516)</i>	600,000	0.227
23.	TEOH YEONG FA	600,000	0.227
24.	KENANGA NOMINEES (TEMPATAN) SDN BHD <i>RAKUTEN TRADE SDN BHD FOR LUM SIEW KIM</i>	572,800	0.217
25.	LIM MAU TENG	572,000	0.216
26.	LEE NYEK	550,600	0.208
27.	LOI HENG SEWN	548,100	0.207
28.	PUBLIC NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR NG MEE LEONG (E-KLC)</i>	540,000	0.204
29.	TAN KHAY LONG	520,000	0.197
30.	CGS-CIMB NOMINEES (TEMPATAN) SDN BHD <i>PLEDGED SECURITIES ACCOUNT FOR ONG BOON HOWE (PENANG-CL)</i>	500,000	0.189
Total		174,576,175	66.152



## NOTICE OF 17<sup>th</sup> ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the 17<sup>th</sup> Annual General Meeting ("AGM") of AbleGroup Berhad ("AbleGroup" or "the Company") will be held at Atlanta East, Level 3, Hotel Armada Petaling Jaya, Lot 6, Lorong Utara C, Section 52, 46200 Petaling Jaya, Selangor Darul Ehsan on Friday, 25 June 2021 at 2.30 p.m. to transact the following business: -

### ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial year ended 31 December 2020 and the Reports of the Directors and Auditors thereon.
2. To approve the payment of Directors' fees and allowances up to RM224,000.00 from 26 June 2021 until the next AGM of the Company. **(Ordinary Resolution 1)**
3. To re-elect the following Directors retiring pursuant to Article 92 of the Company's Constitution: -
  - (i) Dato' Lim Kim Huat **(Ordinary Resolution 2)**
  - (ii) Yeoh Chong Keat **(Ordinary Resolution 3)**
4. To re-appoint Messrs SBY Partners PLT as the Company's Auditors and to authorise the Directors to fix their remuneration. **(Ordinary Resolution 4)**

### SPECIAL BUSINESS

To consider and if thought fit, to pass with or without modifications, the following resolutions: -

5. **RETENTION OF CHEONG MARN SENG AS INDEPENDENT DIRECTOR** **(Ordinary Resolution 5)**

"THAT in accordance with the Malaysian Code on Corporate Governance, Cheong Marn Seng be and is hereby retained as Independent Non-Executive Director of the Company and be designated as such until the conclusion of the next AGM, subject to the provisions of the relevant regulatory authorities."
6. **PROPOSED AMENDMENTS TO THE CONSTITUTION** **(Special Resolution 1)**

"THAT the proposed amendments to the Constitution of the Company as set out in Appendix I be approved and adopted with immediate effect AND THAT the Directors and/or the Secretary of the Company be authorised to take all steps as are necessary and expedient in order to implement, finalise and give full effect to the proposed amendments, for and on behalf of the Company."





## NOTICE OF 17<sup>TH</sup> ANNUAL GENERAL MEETING (CONT'D)

### 7. **AUTHORITY FOR DIRECTORS TO ISSUE SHARES**

**(Ordinary Resolution 6)**

"THAT pursuant to Sections 75 and 76 of the Companies Act 2016 ("Act"), and subject to the passing of Special Resolution 1, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and the approvals of the relevant regulatory authorities, the Directors be and are hereby empowered to issue new shares in the Company at any time, to such person or persons at such price, upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 20% of the total number of issued shares of the Company at the time of issue AND THAT the Directors be and are also empowered to obtain the approval from Bursa Securities for the listing of and quotation for the additional shares so issued AND THAT such authority shall continue to be in force until the conclusion of the next AGM of the Company."

### 8. **PROPOSED RENEWAL OF EXISTING SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("PROPOSED RENEWAL OF RRPT MANDATE")**

**(Ordinary Resolution 7)**

"THAT subject always to the provisions of the Main Market Listing Requirements of Bursa Securities, approval be and is hereby given to the Company and its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature as stated in Section 2.4 of the Circular to Shareholders dated 25 May 2021 with the specified classes of related party(ies) mentioned therein which are necessary for the Group's day-to-day operations and are carried out in the ordinary course of business on normal commercial terms which are not more favourable to the related party(ies) than those generally available to the public and are not detrimental to the minority shareholders of the Company.

THAT the approval shall continue to be in force until: -

- (i) the conclusion of the next AGM of the Company following the general meeting at which such mandate was passed, at which time it will lapse, unless by a resolution passed at the AGM whereby the authority is renewed;
- (ii) the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (iii) revoked or varied by resolution passed by the shareholders in general meeting,

whichever is the earlier;

AND THAT the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the Proposed Renewal of RRPT Mandate."

### 9. To transact any other business of which due notice shall have been given in accordance with the Act.



## NOTICE OF 17<sup>TH</sup> ANNUAL GENERAL MEETING (CONT'D)

### BY ORDER OF THE BOARD

**LIM FEI CHIA**  
**SSM PC NO. 202008000515**  
**MAICSA 7036158**

**TAN FONG SHIAN**  
**SSM PC NO. 201908004045**  
**MAICSA 7023187**

### Company Secretaries

Kuala Lumpur  
25 May 2021

### Notes: -

1. The Audited Financial Statements for the financial year ended 31 December 2020 are laid in accordance with Section 340(1)(a) of the Companies Act 2016 for discussion only and do not require shareholders' approval. As such, this item will not be put for voting.
2. In respect of deposited securities, only members whose names appear in the Record of Depositors on 21 June 2021 (General Meeting Record of Depositors) shall be eligible to attend, speak and vote at this meeting.
3. A member shall be entitled to appoint not more than two (2) proxies to attend, speak and vote at this meeting. A proxy may but need not be a member of the Company.
4. Where a member appoints more than one (1) proxy, the member shall specify the proportions of his/her shareholdings to be represented by each proxy failing which, the appointment shall be invalid.
5. Where a member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
6. To be valid, the original Proxy Form, duly completed and the power of attorney (if any) under which it is signed or a certified copy thereof must be deposited at the registered office of the Company at Suite 11.1A, Level 11, Menara Weld, 76 Jalan Raja Chulan, 50200 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting or at any adjournment thereof.
7. If the appointor is a corporation, the Proxy Form must be executed under its common seal or under the hand of an officer or attorney duly authorised.
8. Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Securities, all resolutions set out in the Notice of this meeting will be put to vote by way of poll.
9. The Personal Data Protection Act 2010, which regulates the processing of personal data in commercial transactions, applies to the Company. By providing to the Company personal data which may include the name, contact details and mailing address, a member of the Company hereby consent, agree and authorise the processing and/ or disclosure of any personal data of or relating to the member for the purposes of issuing the notice of this meeting and convening the meeting (including any adjournment thereof), including but not limited to preparation and compilation of documents and other matters, whether or not supplied by the member. The member further confirms to have obtained the consent, agreement and authorisation of all persons whose personal data the member has disclosed and/ or processed in connection with the foregoing.



## NOTICE OF 17<sup>TH</sup> ANNUAL GENERAL MEETING (CONT'D)

### Explanatory Notes on Special Business

#### 10. Retention of Cheong Marn Seng as Independent Director (Ordinary Resolution 5)

The proposed resolution is to seek shareholders' approval to retain Cheong Marn Seng as Independent Non-Executive Director of the Company. The Board recommended that Cheong Marn Seng be retained as Independent Non-Executive Director based on the following justifications: -

- (i) Confirmation and declaration that he met the criteria of Independent Director prescribed under Paragraph 1.01 of the Listing Requirements of Bursa Securities;
- (ii) Confirmation and declaration that he has no conflict of interests with the Company and have not been entering/are not expected to enter into contract(s) especially material contract(s) with the Company and/or its subsidiary companies;
- (iii) His length of service on the Board does not in any way interfere with his exercise of balance and objective views to Board deliberations. His experiences and knowledge in the Group's business and operations enables him to contribute effectively to Board deliberations and decision making.

#### 11. Proposed Amendments to the Constitution (Special Resolution 1)

The proposed amendments are to lift the existing restrictions on issuance of shares and align the Constitution of the Company with the measures permitted by Bursa Securities. Details of the proposed amendments are set out in Appendix I of this Annual Report.

#### 12. Authority for Directors to Issue Shares (Ordinary Resolution 6)

Bursa Malaysia Securities Berhad has vide its letter dated 16 April 2020 allow listed issuers to seek a higher general mandate of not more than 20% of the total number of issued shares (excluding treasury shares) for the issuance of new securities.

This proposed resolution, if passed, will renew the authority given to and empower the Directors of the Company to issue and allot new shares in the Company at any time to such person or persons, upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 20% of the total number of issued shares of the Company (excluding treasury shares) at the time of issue ("General Mandate").

The previous mandate for issuance of new securities procured in the preceding year 2020 was not exercised by the Company.

The General Mandate will provide flexibility to the Company to raise funds expeditiously and efficiently to meet its funding requirements including but not limited to corporate proposals, working capital, capital expenditures, investment project(s) and/or acquisition(s) without having to convene separate general meeting to seek shareholders' approval when such opportunities or needs arise. The Board, having considered the current and prospective financial position, needs and capacity of the Group, is of the opinion that the General Mandate is in the best interests of the Company and its shareholders.

#### 13. Proposed Renewal of RRPT Mandate (Ordinary Resolution 7)

This proposed resolution, if passed, will grant authority to the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature, particulars of which are as set out in the Circular to Shareholders dated 25 May 2021 despatched together with this Annual Report. This authority, unless revoked or varied by the Company at a general meeting, will expire at the next AGM of the Company.

### STATEMENT ACCOMPANYING NOTICE OF THE 17<sup>TH</sup> ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Securities)

No individual is standing for election as Director at the 17<sup>th</sup> AGM of the Company.



## APPENDIX I

### PROPOSED AMENDMENTS TO THE CONSTITUTION

Article No.	Existing provisions	Proposed Amendments
60(b) <i>(Restriction on number of shares to be issued)</i>	Subject to the Listing Requirements, the provisions of the Act, the Central Depositories Act and/or the Rules and notwithstanding the existence of a resolution pursuant to Section 75(1) and 76(1) of the Act, the Company must ensure that it shall not issue any shares or convertible securities if the total number of shares or convertible securities, when aggregated with the total number of any such shares or convertible securities issued during the preceding twelve (12) months, exceeds ten percent (10%) of the total number of issued shares (excluding treasury shares) of the Company, except where the shares or convertible securities are issued with the prior approval of the members in general meeting of the precise terms and conditions of the issue. In working out the number of shares or convertible securities that may be issued by the Company, if the security is a convertible security, each of such security is counted as the maximum number of shares into which it can be converted or exercised.	Subject to the Listing Requirements, the provisions of the Act, the Central Depositories Act and/or the Rules and pursuant to Sections 75 and 76 of the Act, the Company must ensure that it shall not issue any shares or convertible securities or grant rights to subscribe for shares except where the shares or convertible securities are issued with the prior approval of the members in general meeting.

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**ABLEGROUP BERHAD**

Registration No. 200401015685 (654188-H)  
(Incorporated in Malaysia)

**FORM OF PROXY**

<b>Number of Shares held</b>	
<b>CDS Account No.</b>	
<b>Contact No.</b>	

I/We \_\_\_\_\_ NRIC/Passport/Company No. \_\_\_\_\_  
(Full name in block letters)

of \_\_\_\_\_  
(Full address)

being a member of **ABLEGROUP BERHAD**, do hereby appoint \_\_\_\_\_  
(Full name in block letters and NRIC/Passport No.)

of \_\_\_\_\_  
(Full address)

or failing him/her \_\_\_\_\_  
(Full name in block letters and NRIC/Passport No.)

of \_\_\_\_\_  
(Full address)

#or failing him/her, the Chairman of the meeting as \*my/our proxy to vote for \*me/us on \*my/our behalf at the 17th Annual General Meeting of the Company to be held at Atlanta East, Level 3, Hotel Armada Petaling Jaya, Lot 6, Lorong Utara C, Section 52, 46200 Petaling Jaya, Selangor Darul Ehsan on Friday, 25 June 2021 at 2.30 p.m. or at any adjournment thereof.

\*My/Our Proxy(ies) is/are to vote as indicated below:-

No.	Resolutions	For	Against
1.	To approve the payment of Directors' fees and allowances up to RM224,000.00 from 26 June 2021 until the next AGM of the Company.		
2.	To re-elect Dato' Lim Kim Huat as Director.		
3.	To re-elect Yeoh Chong Keat as Director.		
4.	To re-appoint Messrs SBY Partners PLT as the Company's Auditors and to authorise the Directors to fix their remuneration.		
5.	To retain Cheong Marn Seng as Independent Director.		
6.	Proposed Amendments to the Constitution.		
7.	Authority for Directors to Issue Shares.		
8.	Proposed Renewal of RRPT Mandate.		

(Please indicate with a "x" in the space provided on how you wish your vote to be cast. If no specific direction as to voting is given, the proxy will vote or abstain at his/her discretion.)

\* Delete if not applicable.

# Delete if you do not wish to appoint the Chairman of the Meeting as your proxy/one of your proxies.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2021.

\_\_\_\_\_  
Signature/ Common Seal of Member(s)

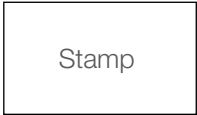
**Notes:**

- In respect of deposited securities, only members whose names appear in the Record of Depositors on 21 June 2021 (General Meeting Record of Depositors) shall be eligible to attend, speak and vote at this meeting.
- A member shall be entitled to appoint not more than two (2) proxies to attend, speak and vote at this meeting. A proxy may but need not be a member of the Company.
- Where a member appoints more than one (1) proxy, the member shall specify the proportions of his/her shareholdings to be represented by each proxy failing which, the appointment shall be invalid.
- Where a member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- To be valid, the original Form of Proxy, duly completed and the power of attorney (if any) under which it is signed or a certified copy thereof must be deposited at the registered office of the Company at Suite 11.1A, Level 11, Menara Weld, 76 Jalan Raja Chulan, 50200 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting or at any adjournment thereof.
- If the appointor is a corporation, the Form of Proxy must be executed under its common seal or under the hand of an officer or attorney duly authorised.
- By submitting the duly executed Form of Proxy, the member and his/her proxy consent to the Company and/or its agents collecting, processing, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the purpose of this meeting and at any adjournment thereof.



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The Company Secretaries

**ABLEGROUP BERHAD**  
Reg. No. 200401015685 (654188-H)

**c/o Archer Corporate Services Sdn Bhd**  
Suite 11.1A, Level 11  
Menara Weld  
76 Jalan Raja Chulan  
50200 Kuala Lumpur

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**AbleGroup Berhad** 200401015685 (654188-H)

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